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Managing software process measurement: A metamodel-based approach

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Abstract

The evaluation of software processes is nowadays a very important issue due to the growing interest of software companies in the improvement of the productivity and quality of delivered products. Software measurement plays a fundamental role here. Given the great diversity of entities which are candidates for measurement in the software process improvement context (process models, projects, resources, products) this measurement must be performed in a consistent and integrated way. This will facilitate the making of decisions in process improvement. In this paper, a proposal for the integrated management of the software measurement is presented. The goal is to provide companies with a generic and flexible environment for software measurement which facilitates and establishes the basis for a common and effective measurement process and which is not restricted to only one kind of software entity or to a single quality or evaluation model. In order to achieve this, the proposal adopts the Model Driven Engineering philosophy and provides: a metamodel for the definition of software measurement models; a flexible method to measure any kind of software entity represented by its corresponding metamodel and GenMETRIC, which is the software tool that supports the framework.

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1. Introduction

Software measurement plays a fundamental role in Software Engineering [8]. Measurement can help to address some critical issues in software development and maintenance by facilitating the making of decisions. Software measurement provides a support for planning, monitoring, controlling and evaluating the software process.

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30 It is, specifically, the evaluation of software processes that has become a very important issue recently, due
31 to the growing interest of software companies in the improvement of the productivity and quality of delivered
32 products. Moreover, the current competitive marketplace forces software organizations to improve their pro-
33 cesses on a continual basis. To achieve this, successful management is necessary [9], and this involves the def-
34 inition, measurement, control and improvement of the process.

35 Companies therefore require the carrying out of the software measurement process to be made in an effec-
36 tive and consistent way. The quantitative basis necessary for the identification of the areas which are candi-
37 dates for improvement can thus be established. This implies the need for a disciplined approach to
38 measurement and data analysis, if a software or systems engineering enterprise is to succeed [4].

39 In the context of software process measurement the following basic types of entities can be identified as
40 candidates:

- 41 • *Software Process Models*. These models constitute the starting point for the understanding and carrying out
42 of the software process through their enactment in concrete projects. Software process modelling has
43 become a highly acceptable solution for treating the inherent complexity of software processes, and a great
44 variety of modelling languages and formalities, known as “Process Modelling Languages” (PML), can be
45 found in the relevant literature. With a software process model (SPM) the different elements related to a
46 software process are represented precisely and without ambiguity.
- 47 • *Software Projects*. These are concrete enactments of software process models and their measurement is fun-
48 damental if we are to know how they perform, and are measured mainly through schedule and cost and
49 resource-related metrics.
- 50 • *Software Products*. As a result of carrying out software projects, different products may be obtained and
51 these are also candidates for measurement. The quality of the process has to be reflected in the products
52 obtained and that is why software products themselves must be measured.

53
54 The great diversity in the kinds of entities which are candidates for measurement in the context of the soft-
55 ware processes points to the importance of providing the means necessary to define measurement models in
56 companies in an integrated and consistent way. This involves providing companies with a suitable and con-
57 sistent reference for the definition of their software measurement models as well as the necessary technological
58 support to integrate the measurement of the different kinds of entities.

59 In addition, we are currently witnessing a new focus in the development and maintenance of software sys-
60 tems: Model Driven Engineering. The Model Driven Architecture (MDA) proposal [25] and its related stan-
61 dards, such as MOF (Meta Object Facility) [26], XML Metadata Interchange (XMI) [27] and Unified
62 Modeling Language (UML) [28], reinforce this new approach to specifying and building systems by giving
63 special attention to models and metamodels. Given the growing complexity of software systems, this new
64 approach seeks to isolate business logic from the implementation level by building platform-independent mod-
65 els in the context of a framework which organizes the necessary metamodels efficiently.

66 Software measurement integration can therefore be achieved by adopting the MDA approach. This
67 implies the definition of the measurement models in a homogeneous and consistent way by using a suitable
68 metamodel. It also involves the measurement of any software entity through the metamodel which defines
69 them.

70 In this paper, we present a proposal which supports the consistent and integrated measurement of soft-
71 ware. This is achieved by providing a generic measurement metamodel to represent the metadata related to
72 the measurement process along with a set of generic metrics defined within the metamodel scope. The pro-
73 posal is supported by GenMETRIC a tool for software measurement that is both generic and extensible.
74 The paper is organised as follows. Section 2 provides an overview of the related works and in Section 3
75 the conceptual architecture of the proposal to manage software measurement is described in the context
76 of MDA. Section 4 presents a measurement metamodel which manages the measurement process by means
77 of a suitable language for defining concrete software measurement models. In Section 5, the measurement
78 based on metamodels is illustrated with an example. Section 6 describes the GenMETRIC tool, developed
79 to support generic and extensible software measurement. Finally, conclusions and future work are outlined
80 in Section 7.

81 2. Related works

82 Before introducing improvement plans in companies, a quantitative basis for evaluating their software pro-
83 cesses should be established. This fact is evidenced by the central role that measurement has in the current
84 standards and models for process maturity and improvement such as CMMI [31], ISO 15504 [16] and the
85 ISO/IEC 90003 [17]. By measuring software processes we can control them and, as stated by these recognised
86 standards and models, we can improve the process maturity, which cannot be achieved without any measure-
87 ment support. From the methodological perspective, software measurement is supported by a wide variety of
88 proposals, with the Goal Question Metric (GQM) method [34], the Practical Software & Systems Measure-
89 ment (PSM) methodology [24] and the ISO 15539 [18] and IEEE 1061-1998 [15] standards deserving special
90 attention.

91 It is widely accepted that by using an automatic measurement tool to measure software processes and prod-
92 ucts, the measurement process can be improved by avoiding calculation errors thereby reducing effort in mea-
93 surement and providing some enhanced analysis tools [22]. Other important improvements are to avoid bias in
94 the measurement process (inaccurate or inflated data) which could be the result of human intervention. More-
95 over, the tool can store the results and allow people to automatically obtain reports and perform historical
96 comparisons to facilitate decision making processes.

97 The importance of software measurement support in organizations has led to the development of a great
98 diversity of tools. An exhaustive list of software measurement tools can be found in [7,35]. Most of the tools
99 are focused on measuring one kind of entity (concrete systems, paradigms, programming languages, etc.).
100 However, a wider support is required to integrate the measurement process in the context of organizations'
101 process improvement and there are not many tools which support the measurement process as a whole. With
102 regard to this issue we observe tools such as MMR [29] which is based on the CMMI model for the evaluation
103 of software processes. Others tools are based on measuring several kinds of entities by performing SQL queries
104 on repositories [23] [14,30], but this kind of user interface can decrease their usability for novice database
105 users.

106 Nevertheless, from our point of view many of these tools are restricted to specific domains, measurement
107 standards or evaluation and process quality models, which may reduce their generality and scope. Each tool
108 works according to its own philosophy, collects its own data and calculates specific measures. Currently, com-
109 panies have to measure highly heterogeneous entities whose results should be stored and processed from a
110 common repository to facilitate the making of decisions, as they can not only depend on specific software
111 artifacts.

112 The idea of flexible measurement frameworks has been applied to the domain of object oriented systems,
113 like in the by Vaishnavi et al. proposal [33] which captures the generic structure of the object oriented prod-
114 uct metrics space.

115 With the aim of providing a generic support for software measurement that is not restricted to only one
116 kind of entity to be measured or to any single quality or evaluation model and which facilitates and provides
117 the basis for a common measurement process in companies, we have developed a generic approach which is
118 described in the following sections.

119 3. Conceptual architecture for integrating software measurement

120 In this section, the conceptual architecture to manage the software measurement is described, first by
121 describing how the MDA has been applied, and then by explaining the elements of which it is made up.

122 3.1. Applying the model-driven paradigm to software measurement

123 In any engineering discipline the rigorous analysis of a design artifact takes place through the representa-
124 tion and manipulation of mathematical objects called models. These models are then used to develop the pro-
125 totypes, and later the complete engineering system [32]. The new Model-Driven Engineering paradigm (MDE)
126 [2] is an attempt to apply these ideas to the problem of designing and constructing software systems. Its main
127 goal is to ensure that the core artifacts in the software engineering processes will be models instead of code, so

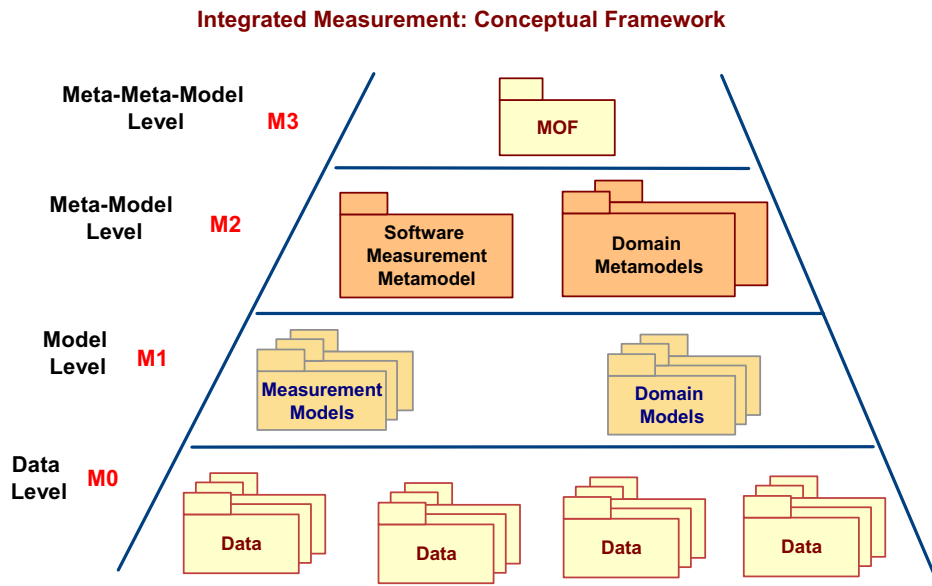


Fig. 1. Conceptual framework to manage software measurement.

128 that designs are expressed and managed in the manner of models with a much higher level of abstraction than
 129 the code. This has two main advantages: (i) to reduce complexity during the design phase when that complex-
 130 ity does not need to be born in mind due to the specific technology of implementation, and (ii) to obtain gen-
 131 eric systems, because it is possible to create software with more general functionalities that give solutions to a
 132 greater quantity of cases or situations.

133 MDA [25] is the OMG proposal by which to carry out the MDE paradigm. The core of MDA is a set of
 134 standards, amongst which it is necessary to highlight the “Meta-Object Facility” (MOF) [26], a conceptual
 135 architecture with four levels of modeling (see Fig. 1) that allows us to define models (level M1, for instance,
 136 a UML class diagram for a concrete application) based on metamodels (level M2, for instance, UML), which
 137 in turn are all defined by means of a universal object-oriented and auto-defined meta-metamodel (level M3). A
 138 necessary complement of the MOF is the XML Metadata Interchange (XMI) standard [27], which defines an
 139 XML-based language for the representation and exchange of MOF metamodels and models.

140 The same ideas as the MDE paradigm have been used for the development of more powerful CASE tools.
 141 In this way, it has been possible to build “Software Engineering Meta-Environments” [32], which is to say,
 142 integrated sets of tools that can be adapted to different domains and languages.

143 In a similar way, in our work we apply the ideas of MDE and MDA in order to create a framework that
 144 facilitates the software measurement process. On one hand, we use metamodels (all of which are based on a
 145 common software measurement ontology) (Section 4) to represent all the types of measurable elements in a
 146 software project (design diagrams, source code, documentation, data of the running projects, etc...), and
 147 on the other hand we have developed a tool called GenMetric which allows us to define “Software Measure-
 148 ment Models” for any software entity. Thanks to this, it is possible to define any type of measurement for any
 149 property of any software element. This work is presented with more detail in the following sections.

150 3.2. Elements of the conceptual architecture

151 The proposal for integrating software measurement described in this paper is part of the FMESP frame-
 152 work [11], which provides the support necessary for the representation and management of knowledge related
 153 to software processes from the perspectives of modelling and measurement. We focus on the measurement
 154 support of the framework whose elements are described in great detail according to the three layers of abstrac-
 155 tion of metadata that they belong to, in line with the MOF standard. In Fig. 1, the conceptual architecture for
 156 integrated measurement is represented:

157 As can be observed in Fig. 1, the architecture has been organised into the following conceptual levels of
158 metadata:

- 159 • *Meta-MetaModel Level (M3)*. At the highest conceptual level (M3), an abstract language for the definition
160 of metamodels is found. This is the MOF language, which is basically composed of two structural construc-
161 tors: MOF class and MOF association. With these levels the integration of different domains is possible. In
162 pursuit of our objective to support the software measurement of any software entity in a consistent and
163 integrated way, we use the MOF for the definition of the elements in level M2. That is to say, we employ
164 a metamodel for the definition of software measurement models as well as the metamodels which represent
165 the measured entities, called *domain metamodels*.
- 166 • *Metamodel Level (M2)*. In the M2 level, generic metamodels which are useful for the creation of specific
167 models should be included. In our framework, the generic metamodels required are:
 - 168 • *Measurement Metamodel*, to define specific measurement models. This metamodel is described in greater
169 detail in Section 4.
 - 170 • *Domain Metamodels*, to represent the kinds of entities which are candidates for measurement in the context
171 of the evaluation of the software processes. These kinds of entities can vary from the company's SPMs
172 themselves, to the projects carried out and the resources necessary, as well as the products used, modified
173 and produced. For example, if a company requires the measurement of conceptual databases which have
174 been developed with the Entity Relationship notation or the measurement of its UML class diagrams, the
175 corresponding metamodels which allow the definition and representation of these kinds of entities (UML
176 and E/R) must be included in the M2 level of the architecture.
- 177 • *Model Level (M1)*. At this level specific models are included. These models may be of two types:
 - 178 – *Measurement Models*. These models are instances of the measurement metamodel of the M2 level and
179 they are defined in such a way as to satisfy some of the company's information needs. For example,
180 if a company needs to know the size of its E/R diagrams, a measurement model could be defined in
181 which the kind of software entity measured would be the E/R models. In this way, by using the measure-
182 ment metamodel, all the measurement models developed in the company would be consistently repre-
183 sented and managed independently of the kinds of entities that they evaluate.
 - 184 – *Domain Models*, which are defined according to their corresponding domain metamodels. Examples of
185 domain models are: the UML models (use cases, class diagrams, etc.) of a software application for man-
186 aging a banking service, or the E/R model of the database of this application which is defined with the
187 UML and E/R metamodels of the M2 level. The domain models are the entities whose attributes are
188 measured by calculating the measurements defined in the corresponding measurement models.

192 With the conceptual architecture proposed it is possible to include specific measurement models for the
193 evaluation of different kinds of entities: products such as relational databases [5], object-relational, UML class
194 or state transition diagrams [13]; software projects, by having adequate metamodels such as the example in [1];
195 and software process models [11]. The proposal provides companies with the conceptual support necessary to
196 carry out and store the results of their measurement processes in an integrated and consistent way and also
197 avoids the development of specific tools for the measurement of each new kind of entity required.

198 4. Software measurement metamodel

199 A fundamental element to take into consideration when establishing a process improvement initiative is the
200 possibility of defining objective process indicators that will allow a software company to evaluate and improve
201 its processes efficiently at any given moment. A measurement process framework must be established when
202 this is taking place.

203 Human and technical factors are fundamental to the success of software measurement. The human aspect is
204 vitally important in the identification of business needs, the corresponding measures which satisfy them and
205 the building of knowledge and decisions from measurement results. Moreover, managers and software devel-
206 opers involved in the measurement process must perceive that their measurement programs are aligned with
207 their expectations. The technical support, as stated in Section 2, can help by enabling people to collect and

208 interpret the measurement results in the best way. From these perspectives, one significant problem in collect-
 209 ing data in a measurement process is mainly due to a poor definition of the software measures being applied
 210 [21]. Thus it is important not only to gather the values pertaining to the measurement process, but also to rep-
 211 resent the metadata associated with this data appropriately, i.e., to develop a measurement metamodel which
 212 can be the reference for companies in the definition of their measurement models. In this way, all the data and
 213 metadata related to the measurement of the different kinds of relevant entities in companies would be repre-
 214 sented homogeneously. This metamodel could also be the basis for the development of a measurement repos-
 215 itory as required, to therefore improve process maturity according to CMMI or ISO 15504.

216 To establish and clarify the elements involved (concepts and relationships) in the software measurement
 217 domain before designing the metamodel, an ontology for software measurement was developed [10]. This
 218 ontology enabled us to identify all the concepts, provide precise definitions for all the terms, and clarify the
 219 relationships between them. Moreover, this common ontology has served as the basis for us to compare
 220 the different standards and proposals, thus helping to achieve the required harmonization and convergence
 221 process for all of the aforementioned. Based on the concepts and relationships stated in the ontology, the mea-
 222 surement metamodel was derived. Fig. 2 shows the UML diagram (MOF compliant) which displays the main
 223 elements of the Software Measurement Metamodel:

224 The Software Measurement Metamodel is organized around four main packages (see Fig. 2):

- 225 • *Software Measurement Characterization and Objectives*, which includes the concepts required to establish
 226 the scope and objectives of the software measurement process. The main goal of a software measurement

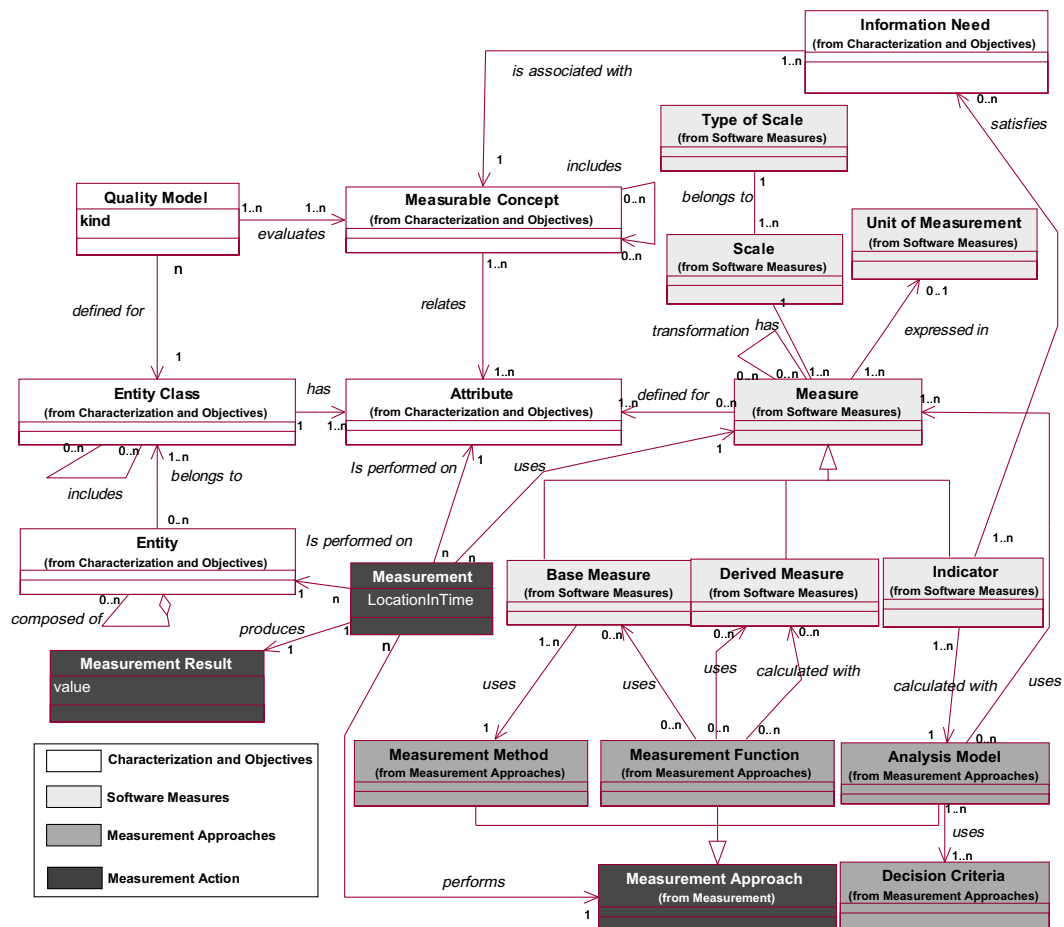


Fig. 2. Software measurement metamodel.

227 process is to satisfy certain *information needs* by identifying the *entities* (which belong to an *entity class*) and
 228 the *attributes* of these entities (which are the object of the measurement process). *Attributes* and *information*
 229 *needs* are related via *measurable concepts* (which belong to a *quality model*).

- 230 • *Software Measures*, which aim at establishing and clarifying the key elements in the definition of a software
 231 *measure*. A *measure* relates a defined *measurement approach* and a *measurement scale* (which belongs to a
 232 *type of scale*). A *measure* is expressed in a *unit of measurement*, and can be defined for more than one *attri-*
 233 *bute*. Three kinds of measures are defined: *base measures*, *derived measures*, and *indicators*.
- 234 • *Measurement Approaches*. This sub-ontology introduces the concept of *measurement approach* to generalize
 235 the different approaches used by the three kinds of *measures* for obtaining their respective *measurement*
 236 *results*. A *base measure* applies a *measurement method*. A derived measure uses a *measurement function*
 237 (which rests upon other *base* and/or *derived measures*). Finally, an indicator uses an *analysis model* (based
 238 on a *decision criteria*) to obtain a measurement result that satisfies an information need.
- 239 • *Measurement*. This establishes the terminology related to the act of measuring software. A *measurement*
 240 (which is an action) is a set of measurement results, for a given *attribute* of an *entity*, using a *measurement*
 241 *approach*. *Measurement results* are obtained as the result of performing *measurements* (actions).

244 5. Example of application

245 To illustrate the benefits of the proposal consider the following example: The main activity of a software
 246 company is the development and maintenance of database applications. According to what its main activities
 247 are, one relevant business goal of the company is to support the evolution of their databases by providing the
 248 necessary means to facilitate the improvement (and consequent maintenance) of the conceptual and logical
 249 models of its databases. To achieve this, the company needs to know the maintainability (easiness of mainte-
 250 nance) of its database conceptual schemas, represented with E/R notation, and the maintainability of its rela-
 251 tional schemas. These are the information needs of the company. The aim is to build more maintainable
 252 databases to facilitate its evolution. The following figure illustrates how the current proposal can be applied
 253 to the management of the measurement process according to the information needs of the company:

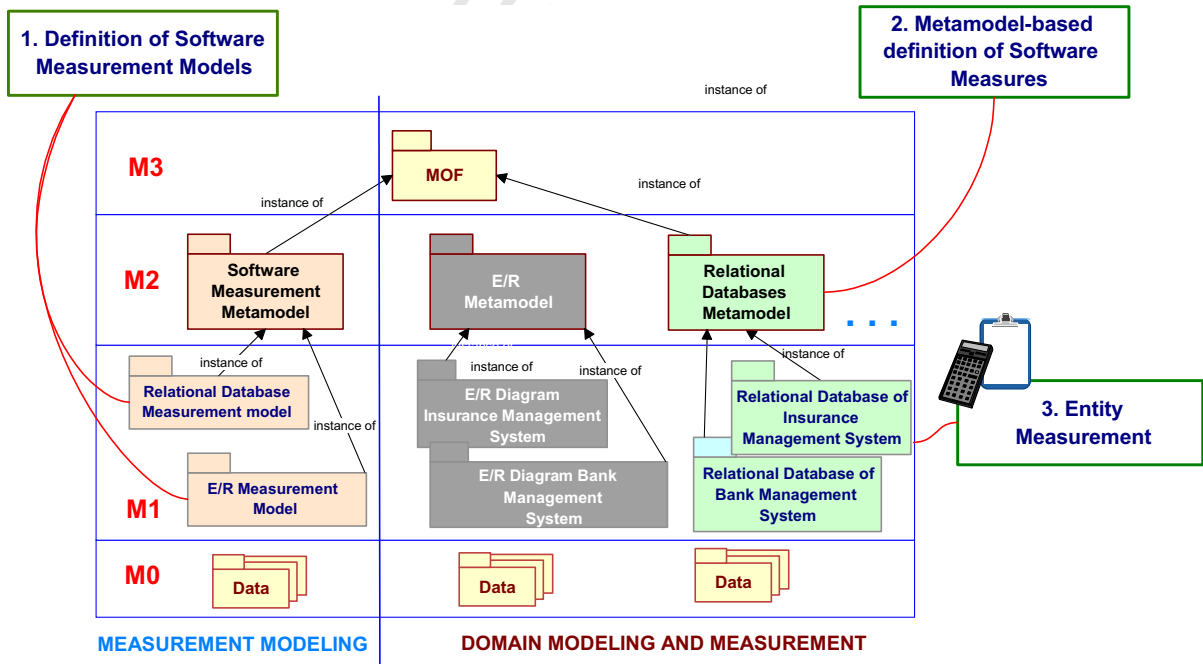


Fig. 3. Example of FMESP measurement application for database evaluation.

254 As can be observed in Fig. 3, the first step in the application of the proposal is to define the measurement
 255 models for the fulfilment of the company's information needs in order for it to attain its business goals. Based
 256 on these information needs, which drive the measurement process, two measurement models can be defined: A
 257 measurement model to evaluate the E/R diagrams' maintainability and a measurement model to evaluate rela-
 258 tional schemas. To satisfy the information need of the first model, the kind of entity candidate which should be
 259 used for measurement is "E/R Diagrams". The attributes to evaluate could be "size" and "complexity" and
 260 based on these we can include in the model measures as proposed in [12]. More detailed information about this
 261 measurement model can be found in [6]. Once the measures have been included in the measurement model,
 262 they have to be defined according to the E/R metamodel elements and finally, the measures are automatically
 263 calculated in concrete E/R diagrams (level M1) represented as instances of the E/R metamodel. The same
 264 steps are applied to the measurement of relational schemas, which are described with more detail in the fol-
 265 lowing subsections.

266 5.1. Definition of a relational schemas maintainability measurement model

267 The measurement model to evaluate maintainability of relational schemas is based on the proposal of mea-
 268 sures of Calero et al. [5]. In Fig. 4, the object diagram which represents the measurement model of Relational
 269 Schemas Maintainability as an instance of the package "Software Measurement Characterization and Objec-
 270 tives" (see Section 4), is shown:

271 As we can observe in Fig. 4, the context of the measurement model for Relational Schemas Maintainability
 272 is established by identifying the information needs to be satisfied, the measurable concepts, the kind of entity
 273 candidate for measurement, attributes to be evaluated and the related quality model. In this model, we also
 274 include the concrete entities to be evaluated such as, for example, the relational schemas obtained as a result
 275 of a bank management system and an insurance management system. These entities are those which are used
 276 to carry the measurement process out (see Section 5.3).

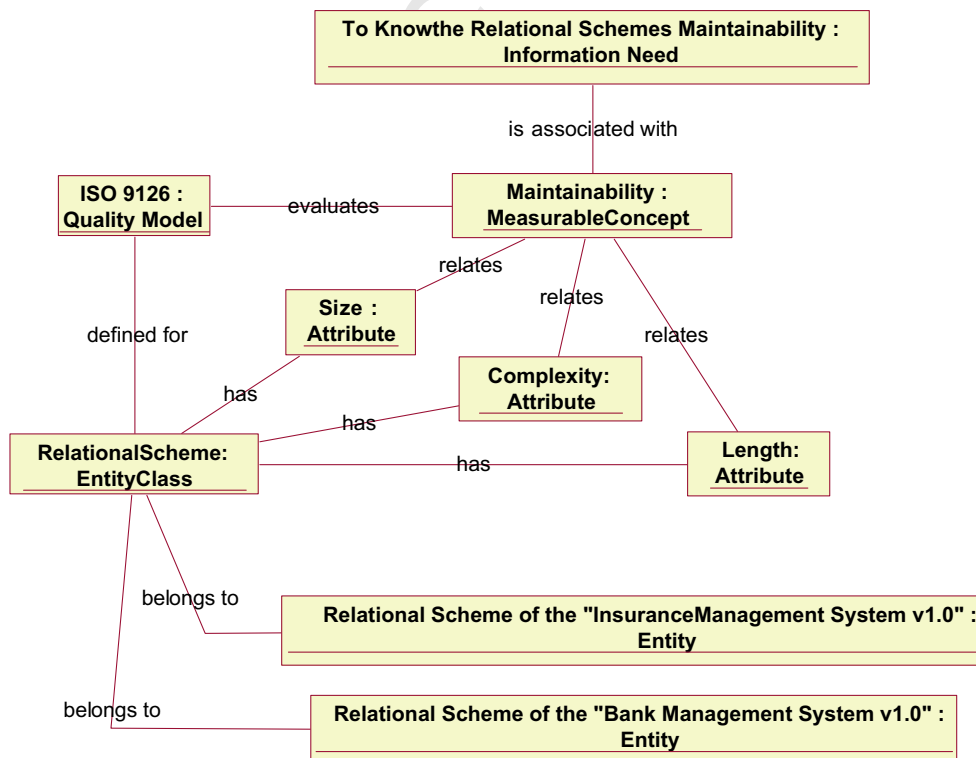


Fig. 4. Relational scheme measurement model: software measurement characterization and objectives package instance.

277 From the identified attributes to be evaluated, the next step is the definition of the software measures, which
 278 should clearly identify the attributes they evaluate, the scale they belong and the unit in which they are
 279 expressed. In Fig. 5, the object diagram which represents the part of the measurement model for Relational
 280 Schemas, in the instance of the “Software Measures Package”, is shown:

281 As can be observed in Fig. 5, for the evaluation of the identified entity attributes, three kind of measures
 282 have to be defined. The first kind is that of “base measures”, which are obtained directly by applying a mea-
 283 surement method to quantify the attribute of interest. The base measures of the measurement model for Rela-
 284 tional Schemas have been adopted from the proposal in [5]. Table 1 shows the defined base measures and
 285 measurement methods in greater detail:

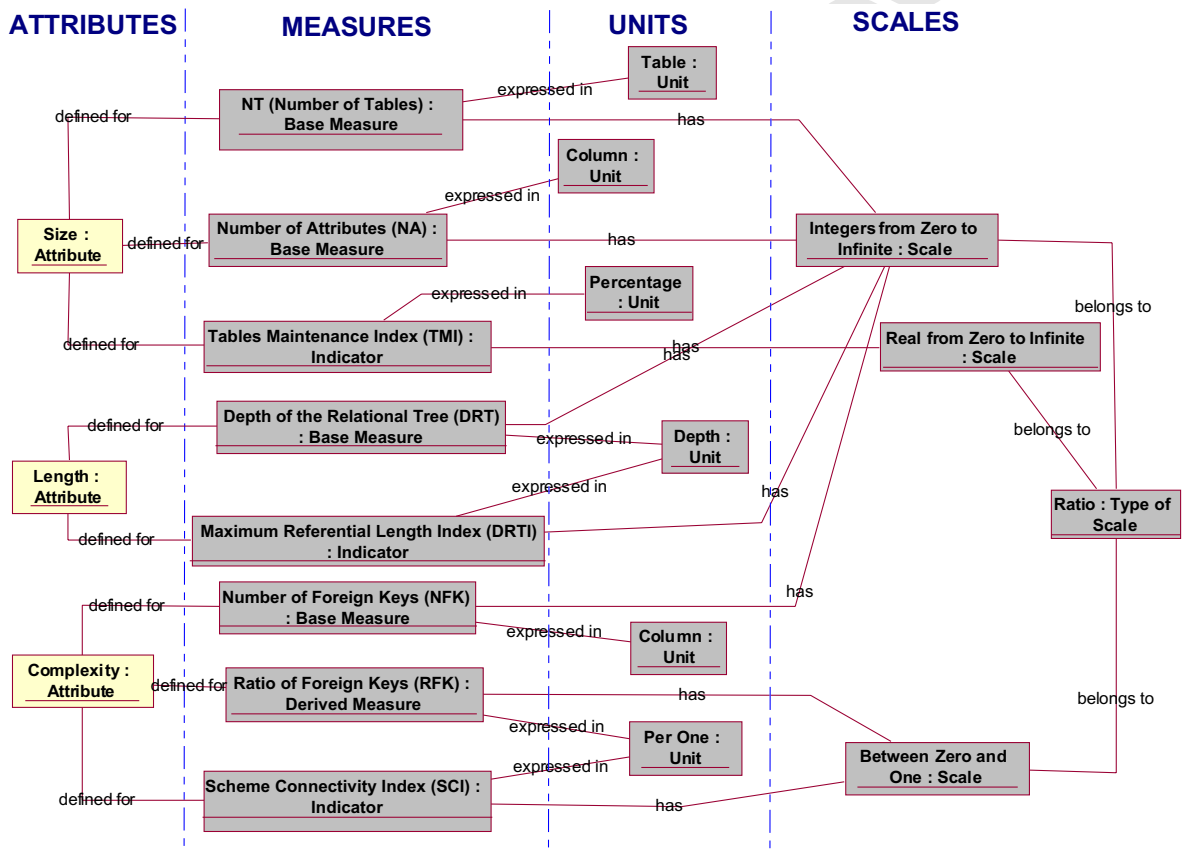


Fig. 5. Relational scheme measurement model: software measures package instance.

Table 1

Base measures and measurement methods of the relational schemas measurement model

Base measure	Description	Measurement method
NT	Number of <i>Tables</i> in the scheme	<i>To count</i> the <i>Tables</i> in the schema
NFK	Number of <i>Foreign Keys</i> in the scheme	<i>To count</i> the <i>Foreign Keys</i> in the schema
NA	Number of <i>Attributes</i> in the scheme	<i>To count</i> the <i>Attributes</i> in the schema
DRT	Depth of relational tree (DRT). The number of tables which are part of the longest path obtained by following the referential integrity relationships between tables	<i>To calculate</i> the maximum depth of the paths obtained by following all the possible foreign keys in the schema

Table 2
Indicators, analysis models and decision criteria of the relational schemas measurement model

Indicator	Description	Analysis model	Decision Criteria
TMI	Tables Maintenance Index. This is obtained by establishing the proportion of attributes and tables in the relational scheme. The higher this measure is the more difficult it is to maintain the tables in the scheme	$TMI = NA/NT$	If $TMI > 18 \rightarrow TMI = \text{'Very High'}$ If $12 < TMI \leq 18 \rightarrow TMI = \text{'High'}$ If $6 < TMI \leq 12 \rightarrow TMI = \text{'Medium'}$ If $0 \leq TMI \leq 6 \rightarrow TMI = \text{'Low'}$
SCI	Scheme Connectivity Index. This is the proportion of foreign keys and tables in the scheme. The higher this measure is the more difficult it is to maintain the relational scheme.	$SCI = NFK/NT$	If $SCI \geq 2 \rightarrow SCI = \text{'Very High'}$ If $1,5 \leq SCI < 2 \rightarrow SCI = \text{'High'}$ If $1 < SCI < 1,5 \rightarrow SCI = \text{'Medium'}$ If $0,5 \leq SCI \leq 1 \rightarrow SCI = \text{'Low'}$ If $0 < SCI < 0,5 \rightarrow SCI = \text{'Very Low'}$
DRTI	Maximum Referential Length Index. Indicator based on the DRTI measure. The higher this measure is the more difficult it is to maintain the relational scheme	$DRTI = DRT$	If $DRTI > 15 \rightarrow DRTI = \text{'Very High'}$ If $8 < DRTI \leq 15 \rightarrow DRTI = \text{'High'}$ If $2 < DRTI \leq 8 \rightarrow DRTI = \text{'Medium'}$ If $0 \leq DRTI \leq 2 \rightarrow DRTI = \text{'Low'}$

286 Once the base measures have been defined, the next step is the definition of the derived measures. These are
 287 calculated by applying a measurement function to other base/derived measures. In the measurement model for
 288 relational schemas maintainability the derived measure Ratio of Foreign Keys (RFK) has been included which
 289 is calculated by applying the measurement function: $RFK = NFK/NA$. Finally, the indicators are defined by
 290 using the other measures as a base, and these are the kinds of measures that can satisfy the information needs
 291 defined in the model. In Table 2, the indicators, analysis models and decision criteria defined to satisfy the
 292 information need “To know the maintainability of relational schemas” are shown:

293 To complete the measurement model, the instances of the packages “Measurement Approaches” and
 294 “Measurement Action” should be included. The part of the model corresponding to the package “Measure-
 295 ment Approaches” can be obtained from the measures definition as shown in Tables 1 and 2. Finally, accord-
 296 ing to the measurement model defined, the measurement process can be executed. This consists of evaluating
 297 concrete relational schemas (entities) by calculating the measures defined (see Section 5.3). The results will be
 298 represented as an instance of the package “Measurement Action”.

299 5.2. Metamodel-based definition of measures

300 The proposal in this paper provides support for the measurement of any software entity and, to achieve
 301 this, the measures definition is performed by analysing the metamodels which represent these entities (domain
 302 metamodels). This analysis is based on the definition of the base measures based on the classes (constructors)
 303 and relationships included in the metamodel. In Fig. 6, the Relational Metamodel, included in level 2 of the
 304 conceptual architecture as a domain metamodel, is represented by using the graphical notation of UML:

305 The diagram in Fig. 6 includes the constructors necessary to define relational schemas. A relational scheme
 306 is composed of tables which include attributes. The attributes can be part of a key, whose types are: foreign
 307 keys which reference concrete tables or primary keys that identify the table rows.

308 Once the metamodel which represents the software entity to be measured is known, the next step in the def-
 309 inition of the measurement model is to define or adopt (from known proposals) the necessary measures by
 310 which to evaluate the attributes considered.

311 The base measures of the measurement model can be obtained by using the elements of the Relational
 312 Scheme metamodel (MOF-classes and MOF associations) as a base. The base measures defined in the mea-
 313 surement model described in Section 5.1 are calculated by applying two basic kinds of measurement methods
 314 to the elements of the metamodel (classes or associations):

315 –*Count*. To count the number of instances of a class or relationship in the metamodel. The measures “Num-
 316 ber of Tables”, “Number of Foreign Keys” and “Number of Attributes” are obtained by counting the
 317 instances of the classes “Tables”, “Foreign Keys” and “Attributes”.

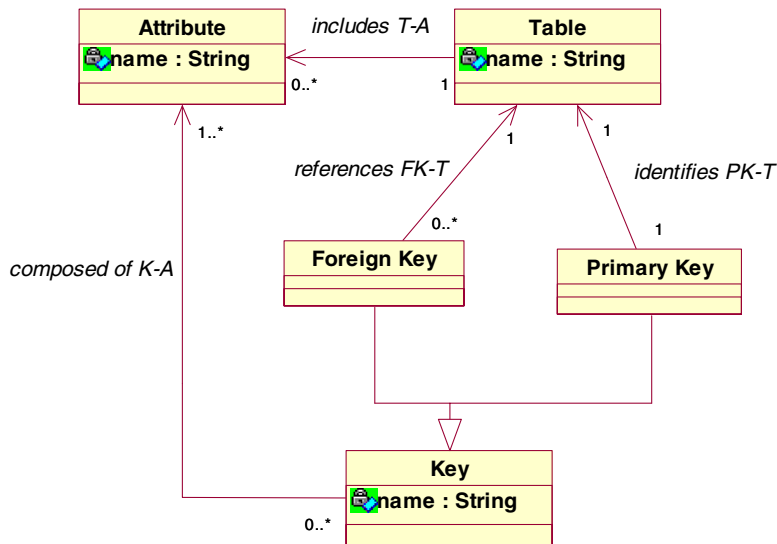


Fig. 6. Relational metamodel.

318 –*Graph Length*. To calculate the maximum path obtained by following a concrete relationship in the meta-
 319 model. This measurement method is applied by considering the metamodel as a graph in which the nodes
 320 are the objects and the edges are the relationships. The measure “Depth of the Relational Tree” is obtained
 321 by applying this measurement method.

322
 323 The former measurement methods can be successfully applied to the definition of any base measure which is
 324 related to the structural complexity of the entity to be evaluated. For the measurement of other aspects, new
 325 measurement methods can be incorporated.

326 5.3. Entity measurement

327 The last step in the measurement process is to collect the values of the defined measures in order to satisfy
 328 the information needs. In order to achieve this, the entities candidate to be measured must be evaluated. In the
 329 example shown, the evaluation should be performed on relational schemas which must be defined as instances
 330 of the Relational Metamodel (on which the base measures have been defined).

331 Fig. 7 shows a relational schema defined as an instance of the Relational Metamodel:

332 The example in Fig. 7 illustrates a simple relational schema of the “Bank Management” system, and is com-
 333 posed of two tables: “Bank Account” and “Client”. The “Client” table includes the columns (attributes)
 334 “Id_C” of which the primary key is “Name” and “Address”. The “Bank Account” table includes the attri-
 335 butes: “number”, “office”, of which the primary key is both “balance” and “owner”, which is the foreign
 336 key to the “Client” table.

337 The calculation of the base measures defined in the Relational Measurement model (Section 5.2) has to be
 338 performed in the following way:

339 –The measures “Number of Tables”, “Number of Foreign Keys” and “Number of Attributes” are
 340 obtained by applying the measurement method “Count”, i.e. by counting the instances of the “Tables”,
 341 “Foreign Keys” and “Attributes” classes. In this example the values are, respectively, 2, 1 and 7.

342 –The measure “Depth of the Relational Tree” is obtained by applying the “Graph Length” measurement
 343 method to the “foreign key references table” metamodel association and its value is 1, so only this link
 344 needs to be computed.

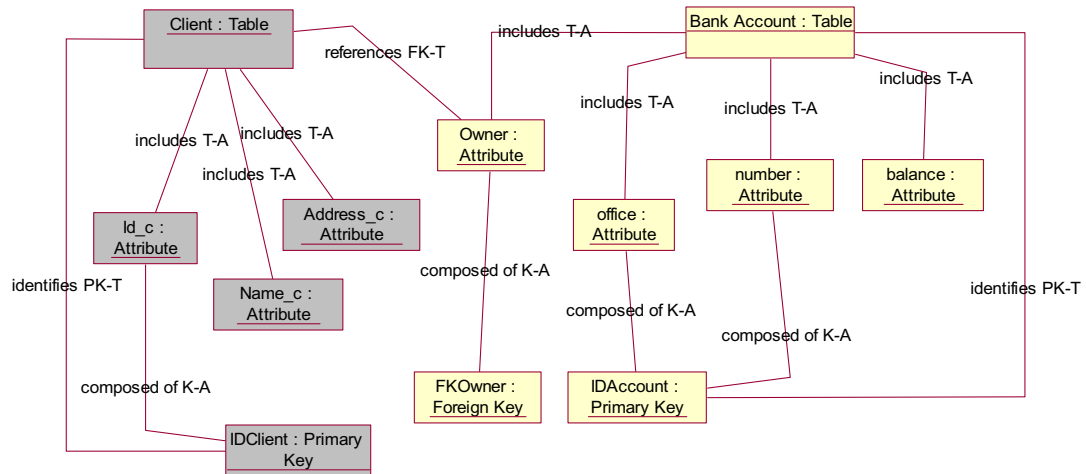


Fig. 7. Relational scheme of the “Bank Management System” entity.

345

346 On the other hand, derived measures and indicators are calculated according to their measurement func-
 347 tions. For example, the value of the measure Ratio of Foreign Keys (RFK) in the example is 0,142 (1/7).

348 6. GenMETRIC tool

349 With the aim of supporting the integrated measurement process commented on in previous sections, the
 350 GenMETRIC tool has been developed. GenMETRIC is a tool for the definition, calculation and visualisation
 351 of software metrics. This tool supports the management of the measurement process by supporting the defi-
 352 nition of measurement models, the calculation of the measures defined in the measurement models and the
 353 presentation of the results in graphical and tabular ways. For the definition of measurement models the tool
 354 is based on the measurement metamodel presented in Section 3. Two key characteristics of GenMETRIC are
 355 that it is:

- 356 • *Generic*. With this tool it is possible to measure any software entity. The requirement necessary to achieve
 357 this is that the metamodel which represents the software entity (domain metamodel) must be included in the
 358 repository of the tool. As has been mentioned in previous sections, the measures are defined on the elements
 359 of the domain metamodels. This implies that in order to measure new entities it is not necessary to add a
 360 new code to GenMETRIC.
- 361 • *Extensible*. GenMETRIC supports the definition of any software measure. The base measures are defined
 362 on the domain metamodel elements (classes and associations) by using standard measurement methods
 363 such as “count” or “graph length”. For the definition of derived measures and indicators the tool includes
 364 an evaluator of arithmetical and logical expressions (see Fig. 9).

366 To support generic and extensible software measurement the tool has been developed as part of a software
 367 engineering environment (SEE) which supports the conceptual architecture proposed to integrate measure-
 368 ment. This SEE is shown in Fig. 8:

369 As we can observe in Fig. 8, GenMETRIC is the key tool of the SEE developed for software measurement.
 370 The metadata of the SEE (metamodels and models) are stored in a repository as XMI documents. The nec-
 371 essary services for the definition of metadata according to MOF and its load and storage in the repository are
 372 provided by the components *MOFImplementation* and *RepManager*. These services are used by the SEE tools.
 373 To facilitate the management of metamodels and models of the repository the auxiliary tool METAMOD was
 374 developed. METAMOD is a tool for the definition of metamodels and models. In the context of the proposed

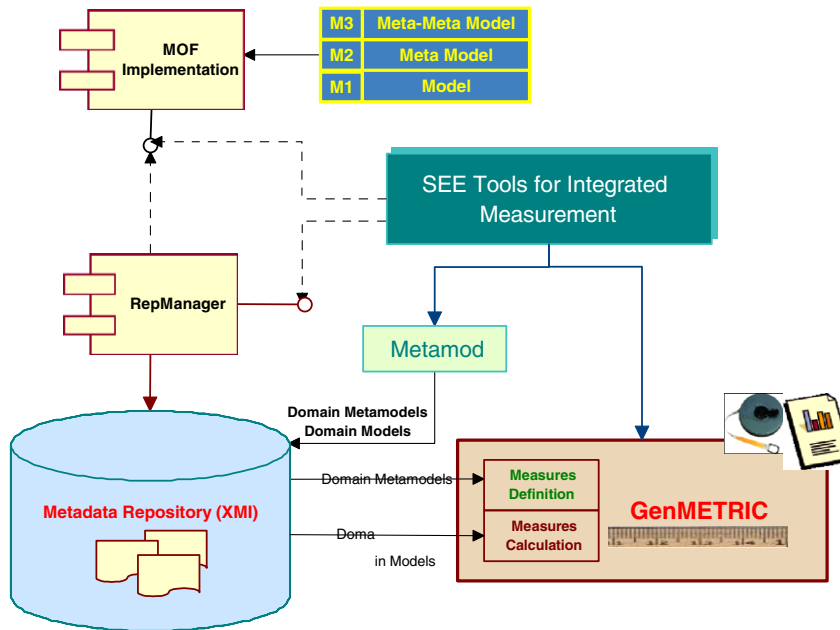


Fig. 8. Architectural view of GenMETRIC.

The screenshot shows the 'New Measure Definition' dialog box. The 'Name' field contains 'Number of Tables' and the 'Acronym' field contains 'NT'. The 'Description' field contains 'Calculates the total number of tables in the database schema'. The 'Metamodel' dropdown menu is set to 'Relational Databases'. The 'Base Measure' checkbox is checked, and the 'Derived Measure' checkbox is unchecked. The 'Base Measure Definition' section has two columns: 'Measurement Method' and 'Metamodel Elements'. The 'Measurement Method' column contains 'Count' and 'Maximum graph length'. The 'Metamodel Elements' column contains 'Table', 'Attribute', 'Primary Key', 'Foreign Key', and 'Key'. The 'Derived Measure Definition' section has a 'Defined Measures' dropdown menu and a 'Measurement Function' field. At the bottom, there are 'Add', 'Clear', and 'Close' buttons.

Fig. 9. Measure definition frame.

375 SEE, METAMOD provides the functionality for the definition of the domain metamodells and their corre-
 376 sponding measurement models which represent the kinds of entities and concrete entities which are candidates
 377 for measurement. GenMETRIC imports the domain metamodells for the definition of the measures and these
 378 measures are calculated on concrete entities (domain models).

379 GenMetric provides the user with a powerful interface for the definition of measurement models and for the
 380 calculation and visualisation of results. Two roles are defined: *Administrator*, who can interact with the com-
 381 plete functionality of the tool (definition and update of measurement models and calculation and presentation

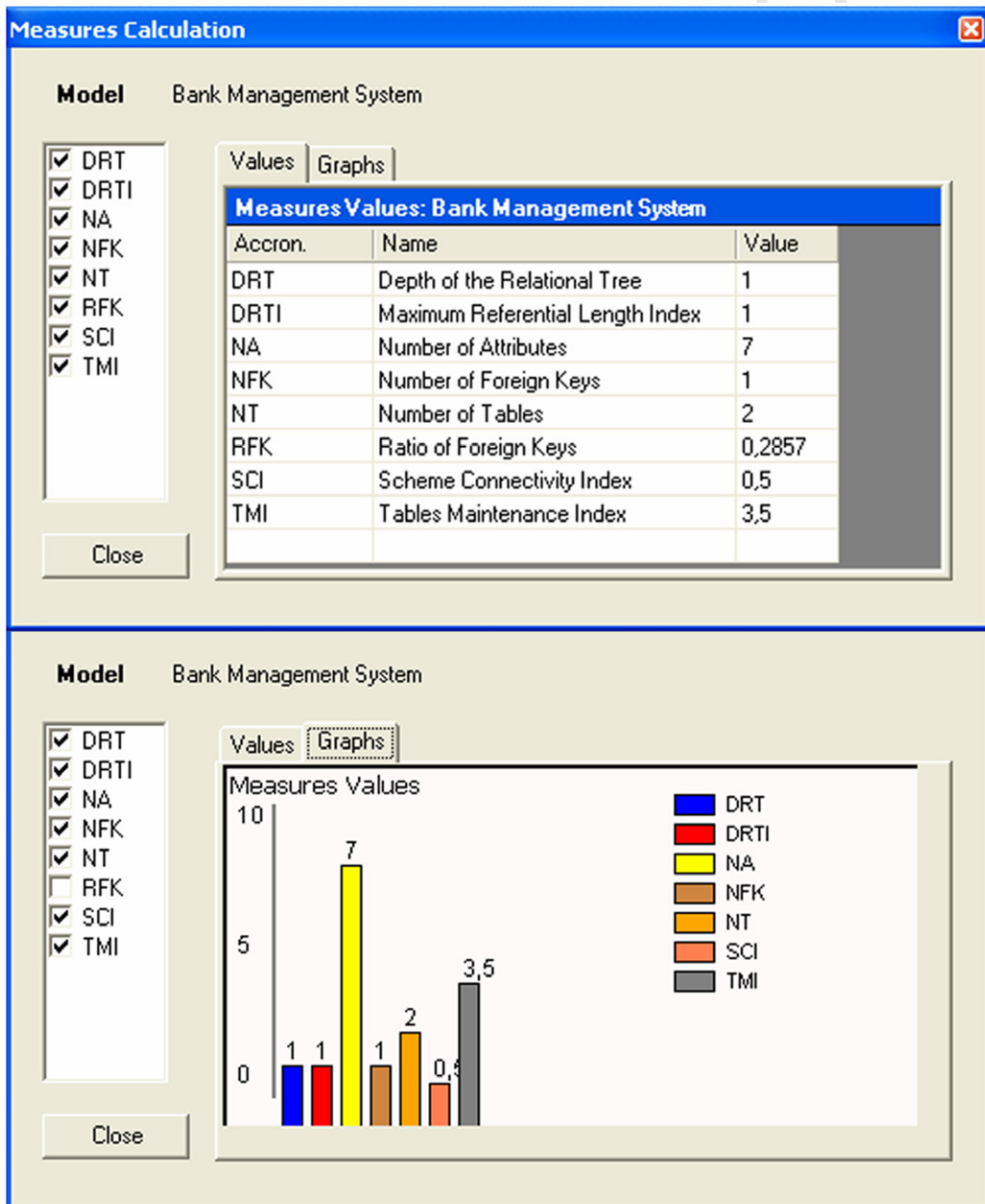


Fig. 10. Measurement results frame.

382 of the measurement results); and *User*, who can calculate the measures of existing measurement models and
383 present the results. The form for the definition of software measures is shown in Fig. 9:

384 Fig. 9 shows an example of the definition of the base measure “Number of Tables” in the “Relational
385 Metamodel” (Section 5.2). This measure is defined by applying the measurement method count on the
386 “Table” metamodel element. In the same way, by using GenMETRIC we can define all the measures related
387 to a specific measurement model (such as that which is presented in Section 5.1), by using the different ele-
388 ments from which it is composed.

389 Subsequently, we can use the measure definitions for the calculation of the metrics in real models. Fig. 10
390 summarizes the results of the automatic calculation of the measures presented in Section 5.1 when applied to
391 the “Bank Management System” entity (shown in Section 5.3):

392 As we can observe in Fig. 10, GenMETRIC provides both the tabular and the graphical (using bar charts)
393 representation to provide users with the necessary information for making decisions.

394 Therefore, an integrated and automatic environment for measurement is provided with the proposed tool.
395 This being a generic tool, the definition of any new measure on the existing domain metamodels is possible,
396 without having to code new modules. Furthermore, the tool is extensible, which eases the measurement of new
397 entities by means of the incorporation of their domain metamodels. For example, a metamodel for defining
398 web elements (formed by web pages, links between pages, etc.) could be included in the SEE and in this
399 way it could be possible to measure web sites. Moreover, as it works with XMI documents, it eases commu-
400 nication and the possibility of openly importing new domain metamodels, or domain and measurement mod-
401 els stored in other MOF compliant repositories.

402 7. Conclusions and future work

403 In this paper, we have proposed an approach to enable the management of measurement of software pro-
404 cesses. The evaluation of software processes involves the measurement of a great diversity of entities, from the
405 models of the process to projects, resources and the products obtained. The proposal allows the integrated
406 management of the measurement of these kinds of entities by means of:

407 –A measurement metamodel which includes the necessary constructors to define software measurement
408 models. The metamodel is CMMI, ISO 15939 and PSM compliant [20], as the ontology has mainly used
409 and adapted the concepts included in these proposals, and it provides companies with the initial support
410 necessary to sustain the measurement process.

411 –A flexible method to measure any kind of artefacts within metamodel scope. The measures included in the
412 measurement models are defined on the metamodel elements which represent the kinds of entities to be
413 evaluated. This implies great flexibility in the ability to include new kinds of evaluative entities in the mea-
414 surement programs of software companies without having to develop new tools to support them.

415
416 The framework allows the measurement of any software entity during the whole software lifecycle and espe-
417 cially in the early stages of software development where analysis and design models are produced. The iden-
418 tification of defects in these stages helps companies to reduce costs of late defect fixing and to improve the final
419 quality [3,19].

420 The proposal is supported by the GenMETRIC tool, a generic tool for the definition of measurement mod-
421 els. The measures of the models are automatically calculated by examining the XMI documents of the entities
422 to be evaluated. The metamodels which represent the different kinds of entities must be stored in the repos-
423 itory. The measurement capabilities of the tool increase owing to the inclusion of new kinds of entities to
424 be measured which implies the inclusion of their metamodels in the repository.

425 The approach presented in this paper is MDA-compliant. The model management principles allow meta-
426 model based tools to exchange compatible models, i.e. models conforming to metamodels which themselves
427 conform to common metamodels. This paradigm has been proven to be quite powerful in practice
428 [1,32] and these advantages can also be applied to software measurement. In fact, with the MDA approach
429 the increase of CASE tools with XMI import/export capabilities, as is currently happening with many
430 UML CASE tools, will provide this proposal with significant power in the support of measurement. In this

431 way, companies will easily be able to import all their software entity models in the repository of the SEE (see
432 Fig. 8).

433 So far, this proposal has been successfully applied in a software company to improve its processes by pro-
434 viding the necessary evaluation support [6] by means of a consistent and unique terminology and a complete
435 measurement template for the collection of all the data and metadata related to the measurement process. The
436 company's former measurement system was based on the calculation of various isolated project indicators.
437 With the measurement support, the measurement process was enriched with the overall information and tools
438 for computing and interpreting the indicators. Furthermore, a flexible environment was provided, initially
439 composed of measurement models to evaluate their database models, but extensibly to support the measure-
440 ment of any software entity, such as object-oriented systems or data-warehouses, especially given the current
441 adaptation of the company's processes to object-oriented technologies.

442 Among related future works, the following deserve special attention:

443 –The development of a graphic notation for the representation of measurement models according to the
444 FMESP measurement meta-model. As a result, a software tool which extends the functionality of Gen-
445 METRIC should be incorporated into the SEE.

446 –The development of new case studies in software companies to integrate the measurement of their relevant
447 software entities in order to promote the improvement of their software processes.

448 –The incorporation of estimation as well as measurement capacities within the framework, by extending the
449 current software measurement ontology and corresponding metamodel with the necessary constructors,
450 and by including the domain metamodels and necessary technical support. In this context, relevant mea-
451 surement techniques such as function point analysis could also be supported by the proposal.

452

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