

EUROMICRO 2011

Proceedings of the 37th EUROMICRO Conference on
Software Engineering and Advanced Applications



30 August - 2 September 2011
Oulu, Finland

37th Euromicro Conference on Software Engineering and Advanced Applications



Published by the IEEE Computer Society
10662 Los Vaqueros Circle
P.O. Box 3014
Los Alamitos, CA 90720-1314

IEEE Computer Society Order Number P4488
AMS Part Number: CFP1192A-PRI
Library of Congress Number 2011929478
ISBN 978-0-7695-4488-5

Proceedings

**37th EUROMICRO Conference
on Software Engineering
and Advanced Applications**

SEAA 2011

*30 August – 2 September 2011
Oulu, Finland*

Proceedings

**37th EUROMICRO Conference
on Software Engineering
and Advanced Applications**

SEAA 2011

*30 August – 2 September 2011
Oulu, Finland*

Edited by
Stefan Biffi
Mika Koivuluoma
Pekka Abrahamsson
Markku Oivo



Los Alamitos, California
Washington • Tokyo



Copyright © 2011 by The Institute of Electrical and Electronics Engineers, Inc.
All rights reserved.

Copyright and Reprint Permissions: Abstracting is permitted with credit to the source. Libraries may photocopy beyond the limits of US copyright law, for private use of patrons, those articles in this volume that carry a code at the bottom of the first page, provided that the per-copy fee indicated in the code is paid through the Copyright Clearance Center, 222 Rosewood Drive, Danvers, MA 01923.

Other copying, reprint, or republication requests should be addressed to: IEEE Copyrights Manager, IEEE Service Center, 445 Hoes Lane, P.O. Box 133, Piscataway, NJ 08855-1331.

The papers in this book comprise the proceedings of the meeting mentioned on the cover and title page. They reflect the authors' opinions and, in the interests of timely dissemination, are published as presented and without change. Their inclusion in this publication does not necessarily constitute endorsement by the editors, the IEEE Computer Society, or the Institute of Electrical and Electronics Engineers, Inc.

IEEE Computer Society Order Number P4488
ISBN-13: 978-0-7695-4488-5
BMS Part # CFP1192A-PRT
Library of Congress Number 2011929478

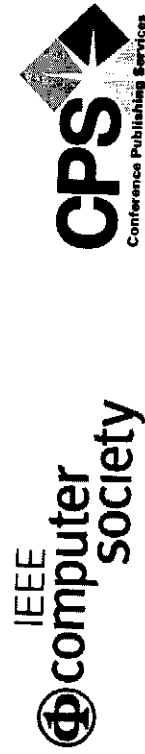
Additional copies may be ordered from:

IEEE Computer Society
Customer Service Center
10662 Los Vaqueros Circle
P.O. Box 3014
Los Alamitos, CA 90720-1314
Tel: +1 800 272 6657
Fax: +1 714 821 4641
<http://computer.org/cspress>
csbooks@computer.org

IEEE Computer Society
Asia/Pacific Office
Watanabe Bldg, 1-4-2
Minami-Aoyama
Minato-ku, Tokyo 107-0062
JAPAN
Tel: +81 3 3408 3118
Fax: +81 3 3408 3553
tokyo.ofc@computer.org

Individual paper REPRINTS may be ordered at: <reprints@computer.org>

Editorial production by Juan E. Guerrero
Cover art production by Joseph Daigle/Studio Productions
Printed in the United States of America by Applied Digital Imaging



IEEE Computer Society
Conference Publishing Services (CPS)
<http://www.computer.org/cps>

2011 37th EUROMICRO Conference on Software Engineering and Advanced Applications

SEAA 2011

Table of Contents

Message from General Chair.....	xii
Message from Program Chairs.....	xiii
SEAA 2011 Organizing Committee.....	xiv
SEAA 2011 Program Committee and Reviewers.....	xv
SEAA 2011 Steering Committee.....	xix
Message from IDoSeAA Symposium Chair.....	xx
IDoSeAA Advisory Board.....	xxi

MOCS 2011: Services and Software Quality

MOCS Track Chairs' Message	3
A Modeling and Executable Language for Designing and Prototyping Service-Oriented Applications	4
<i>Elvinia Riccobene, Patrizia Scandurra, and Fabio Albani</i>	
Studying the Impact of Design Patterns on the Performance Analysis of Service Oriented Architecture	12
<i>Nariman Mani, Dorina C. Petriu, and Murray Woodside</i>	
The Product-Process-Quality Framework.....	20
<i>Anthony Hock-koon and Mourad Oussalah</i>	

MOCS 2011: Domain Specific Modeling

Flexible Semantic-Preserving Flattening of Hierarchical Component Models	31
<i>Thomas L��v��que, Jan Carlson, S��verine Sentilles, and Etienne Borde</i>	

CS 2011: Business Impacts of Cloud Software	
CS Track Chairs' Message	137
Role of Data Communications in Hybrid Cloud Costs	138
<i>Oleksiy Mazhelis and Pasi Tyrväinen</i>	
Success Dimensions in Selecting Cloud Software Services	146
<i>Francis Braithwaite and Mark Woodman</i>	
A Cloud-Deployed 3D Medical Imaging System with Dynamically Optimized Scalability and Cloud Costs	155
<i>Karlheinz Dorn, Vladyslav Ukis, and Thomas Friese</i>	
CS 2011: Working with the Cloud	
Towards Automatic Performance and Scalability Testing of Rich Internet Applications in the Cloud	161
<i>Niclas Snellman, Adnan Ashraf, and Ivan Porres</i>	
The Web as an Application Platform: The Saga Continues	170
<i>Antero Taivalsaari and Tommi Mikkonen</i>	
Autonomic Configuration Adaptation Based on Simulation-Generated State-Transition Models	175
<i>Michael Smit and Eleni Stroulia</i>	
CS 2011: Cloud Infrastructure	
VisualREST: A Content Management System for Cloud Computing Environment	183
<i>Niko Mäkitalo, Heikki Peltola, Joonas Salo, and Tuomas Turto</i>	
eScience Cloud Infrastructure	188
<i>Matthias Keller, Dirk Meister, André Brinkmann, Christian Terboven, and Christian Bischof</i>	
ESE 2011: Model-Based Engineering	
ESE Track Chair's Message	199
Towards a Round-Trip Support for Model-Driven Engineering of Embedded Systems	200
<i>Federico Ciccozzi, Antonio Cicchetti, and Mikael Sjödín</i>	
Model-Driven Development of High-Integrity Distributed Real-Time Systems Using the End-to-End Flow Model	209
<i>Héctor Pérez, J. Javier Gutiérrez, Esteban Asensio, Juan Zamorano, and Juan A. de la Puente</i>	

MOCS 2011: Real-Time Components	
Correct Implementation of Open Real-Time Systems	57
<i>Tesnim Abdellatif, Jacques Combaz, and Marc Poulhiès</i>	
Design of Real-Time Component-Based Applications on Open Platforms	65
<i>Laura Barros, Patricia López Martínez, and José M. Drake</i>	
Towards Heterogeneous Composition of Distributed Real-Time and Embedded (DRE) Systems Using the CORBA Component Model	73
<i>James H. Hill</i>	
MOCS 2011: Applying Model Driven Engineering	
ReL: A Generic Refactoring Language for Specification and Execution	83
<i>Thomas Ruhrth, Heike Wehrheim, and Steffen Ziegert</i>	
A Formal Framework for Retainment Patterns for Trace-Based Model Transformations	91
<i>Thomas Goldschmidt and Axel Uhl</i>	
Configuration of Cardinality-Based Feature Models Using Generative Constraint Satisfaction	100
<i>Deepak Dhungana, Andreas Falkner, and Alois Haselböck</i>	
MOCS 2011: Component-Based System Design Challenges	
Extensible Polyglot Programming Support in Existing Component Frameworks	107
<i>Jaroslav Kezníkl, Michal Malohlava, Tomáš Bureš, and Petr Hnětynka</i>	
Fixing Configuration Inconsistencies across File Type Boundaries	116
<i>Christoph Eisner, Daniel Lohmann, and Wolfgang Schröder-Preikschat</i>	
Strengthening Component Architectures by Modeling Fine-Grained Entities	124
<i>Tomáš Bureš, Pavel Ježek, Michal Malohlava, Tomáš Poch, and Ondřej Šerý</i>	
Measurable Concepts for the Usability of Software Components	129
<i>Thomas Scheller and Eva Kühn</i>	

Defining DSL Expressions Collaboratively in Multidisciplinary Embedded Engineering	217
<i>Josune De Sosa, Oscar Diaz, and Salvador Trujillo</i>	
Scoped Memory in RTSJ Applications Dynamic Analysis of Memory Consumption	221
<i>H. Hamza and S. Counsell</i>	

ESE 2011: Software Architecture and Components

Analyzable Modeling of Legacy Communication in Component-Based Distributed Embedded Systems	229
<i>Saad Mubeen, Jukka Mäki-Turja, Mikael Sjödin, and Jan Carlson</i>	
Effect Analysis of the Introduction of AUTOSAR: A Systematic Literature Review	239
<i>Sara Dersten, Jakob Axelsson, and Joakim Fröberg</i>	
Incorporation of AUTOSAR in an Embedded Systems Development Process: A Case Study	247
<i>Tim Hermans, Pieter Ramaekers, Joachim Denil, Paul De Meulenaere, and Jan Anthonis</i>	
Software Transactional Memory as a Building Block for Parallel Embedded Real-Time Systems	251
<i>António Barros and Luís Miguel Pinho</i>	

ESE 2011: Quality Assurance

A Model-Based Approach for Reconciliation of Polychronous Execution Traces	259
<i>Kelly Garcés, Julien Deantoni, and Frédéric Mallet</i>	
Test Framework Generation for Model-Based Testing in Embedded Systems	267
<i>Padma Iyengar</i>	
HyDI: A Language for Symbolic Hybrid Systems with Discrete Interaction	275
<i>Alessandro Cimatti, Sergio Mover, and Stefano Tonetta</i>	
Developing Safe and Dependable Sensornets	279
<i>Iain Bate, Yafeng Wu, and John A. Stankovic</i>	

SPPI 2011: Process Improvement and Tailoring

SPPI Track Chairs' Message	285
Application Lifecycle Management as Infrastructure for Software Process Improvement and Evolution: Experience and Insights from Industry	286
<i>Hermann Lacheiner and Rudolf Ramler</i>	
A Framework for Systematic Evaluation of Process Improvement Priorities	294
<i>Thomas Birkhölzer, Christoph Dickmann, and Jürgen Vaupel</i>	

Method Library Framework for Safety Standard Compliant Process Tailoring	302
<i>Martin Krammer, Eric Armengaud, and Quentin Bourrouilh</i>	
Tailoring RUP to Small Software Development Teams	306
<i>Pedro Borges, Paula Monteiro, and Ricardo J. Machado</i>	

SPPI 2011: Process Design and Implementation

Integrating Human-Centered Design into Software Development: An Action Research Study in the Automation Industry	313
<i>Katriina Viikki and Jarmo Palviainen</i>	
Kanban Implementation in a Telecom Product Maintenance	321
<i>Marko Seikola, Hanna-Mari Loisa, and Andrés Jagos</i>	
An Approach to Software Process Design and Implementation Using Transition Rules	330
<i>Andre L. Ferreira, Ricardo J. Machado, and Mark C. Paulk</i>	
Applying AOSE Concepts to Model Crosscutting Variability in Variant-Rich Processes	334
<i>Tomás Martínez-Ruiz, Félix García, Mario Piatini, and Jürgen Münch</i>	

SPPI 2011: Quality and Risk Management

Adapting Software Quality Models: Practical Challenges, Approach, and First Empirical Results	341
<i>Michael Kläs, Constanza Lampasona, and Jürgen Münch</i>	
Iterative Feedback-Based Fault Localization Approach	349
<i>Yan Lei, Xiaoguang Mao, Xiaomin Wan, and Chengsong Wang</i>	
Risk Management in Global Software Development Process Planning	357
<i>Stefanie Betz, Susan Hickl, and Andreas Oberweis</i>	
Software Risk Analysis in Medical Device Development	362
<i>Christin Lindholm, Jesper Pedersen Notander, and Martin Höst</i>	

SPPI 2011: Product Lines, Large-Scale Systems and Other Aspects

Analyzing Strategy and Processes for Product Customization in Large-Scale Industrial Settings	369
<i>Shahid Mujtaba, Robert Feldt, and Kai Petersen</i>	
Conjoint Analysis of Software Product Lines: A Feature Based Approach	374
<i>Johannes Müller and Max Lillack</i>	
Lean Transformation Framework for Software Intensive Companies: Responding to Challenges Created by the Cloud	378
<i>Rajja Kuusela and Miika Koivutuoma</i>	

A Study of the Characteristics of Behaviour Driven Development	383
<i>Carlos Solís and Xiaofeng Wang</i>	
The Relevance of Assumptions and Context Factors for the Integration of Inspections and Testing	388
<i>Frank Eiberzhager, Robert Eschbach, and Jürgen Münch</i>	

Special Session: Estimation and Prediction in Software & Systems Engineering

EsPreSSE Special Session Chairs' Message	395
Empirical Evaluation of Mixed-Project Defect Prediction Models	396
<i>Burak Turhan, Ayse Tosun, and Ayse Bener</i>	
E-Cosmic: A Business Process Model Based Functional Size Estimation Approach	404
<i>Mahir Kaya and Onur Demirörs</i>	
Confirming Distortional Behaviors in Software Cost Estimation Practice	411
<i>Ana Magazinius and Robert Feldt</i>	
Experiences on Developer Participation and Effort Estimation	419
<i>Ekrem Kocaguneli, Ayse T. Misiri, Bora Caglayan, and Ayse Bener</i>	

SM 2011: Evaluation of Software Products and Services

SM Track Chairs' Message	425
TechSuRe - A Method for Assessing Technology Sustainability in Long Lived Software Intensive Systems	426
<i>Anton Jansen, Anders Wall, and Roland Weiss</i>	
Software Product Quality in Global Software Development: Finding Groups with Aligned Goals	435
<i>Panagiota Chatzipetrou, Lefteris Angelis, Sebastian Barney, and Claes Wohlin</i>	
Evaluating a Training Process in a Handover Context	443
<i>Ahmad Salman Khan and Mira Kajko-Mattsson</i>	

SM 2011: Software Management Evidence

Moving from Waterfall to Iterative Development: An Empirical Evaluation of Advantages, Disadvantages and Risks of RUP	453
<i>Jorge A. Osorio, Michel R. V. Chaudron, and Werner Heijstek</i>	
A Case Study on the Conversion of Function Points into COSMIC	461
<i>Filomena Ferrucci, Carmine Gravino, and Federica Sarro</i>	

SEAA 2011: Workshop DANCE

DANCE Track Chairs' Message	467
A Guidance Framework for the Generation of Implementation Models in the Automotive Domain	468
<i>Ernest Wozniak, Chokri Mraidha, Sébastien Gerard, and François Terrier</i>	
Model-Driven Development of Self-Describing Components for Self-Adaptive Distributed Embedded Systems	477
<i>Gereon Weiss, Klaus Becker, Benjamin Kamphausen, Ansgar Rademacher, and Sébastien Gérard</i>	
Towards a Unified Meta-model for Resources-Constrained Embedded Systems	485
<i>Adel Ziani, Brahim Hamid, and Salvador Trujillo</i>	
FI4FA: A Formalism for Incompletion, Inconsistency, Interference and Impermanence Failures' Analysis	493
<i>Barbara Gallina and Sasikumar Punnekkat</i>	
An Adaptive Control Model for Non-functional Feature Interactions	501
<i>Christian Prehofer</i>	

Author Index	508
--------------------	-----

Message from the General Chair

Dear Participants and Guests,

It is our great pleasure to welcome you to the two joint conferences of the 14th EUROMICRO Digital Systems Design (DSD2011) and the 37th EUROMICRO Software Engineering and Advanced Applications (SEAA2011) that take place this year in the University of Oulu premises in the city of Oulu, Finland. Both of the conferences have become known for their high levels of scientific quality. The conferences offer a unique place for the cross-disciplinary networking and many young scientists have made their first international contacts in EUROMICRO DSD & SEAA conferences. We are proud to continue this tradition in Oulu, Finland.

The conference venue is unique also with its 450 years of history. Oulu, the capital of Northern Finland, is a must visit place to capture the atmosphere of Finland's nature and culture. The city acts as a gateway to Lapland, which has unique nature and history. Oulu is also known for its technological breakthroughs in the telecommunications and electronics industry sectors and many of the Nokia's finest mobile phones have been developed in Oulu. The city offers also both the charms of contemporary life and the marvels of woodland nature. Oulu has, apart from a safe and clean environment, a vibrant city life with a variety of activities as well as festivals and attractions all through the year.

We hope you enjoy the conference, and have a nice stay in Oulu.

We would like first to thank the authors for their high quality papers, the program committee and all their associated reviewers for their important efforts to review the increasing number of submissions.

We would also like to take the opportunity to thank our sponsors for their support:
The Finnish Funding Agency for Technology and Innovation (Tekes)
The Cloud Software Program (www.cloudsoftwareprogram.org) and Tivit Oy
The University of Oulu and the Department of Information Processing Science

Pekka Abrahamsson

Euromicro SEAA 2011 General Chair

Message from the Program Chairs

The EUROMICRO conferences on Software Engineering and Advanced Applications (SEAA) bring together experts from academia, research, business, and industry who are experts in the area of information technology with its various aspects. Over the years, EUROMICRO conferences have been reflecting and representing the often dramatic changes in technology and applications areas. The conference continues the tradition of focusing on innovative and advanced fields in software engineering and its applications. As in recent years, the 37th EUROMICRO conference offers several tracks and special sessions that reflect up-to date trends in research and in practice with the guiding topic "software-intensive systems in the cloud."

EUROMICRO SEAA 2011 includes four main tracks:

- Model-based development, Components and Services (MOCS)
- Software Process and Product Improvement (SPPI)
- Embedded Software Engineering (ESE)
- Cloud Software (CS)

In addition to these main conference tracks, the program includes special sessions on emerging and promising topics that are likely to have an impact on both research and industry in the near future:

- Software Management (SM)
- Estimation and Prediction in Software & Systems Engineering (EsPreSSE; in the SPPI track)
- Workshop on Distributed Architecture Modeling for Novel Component Based Embedded Systems (DANCE)

All 131 papers submitted have been rigorously peer reviewed. As a result, 40 were accepted as full papers and 29 as short papers. We believe that these accepted contributions constitute a stimulating program and will provide many new ideas and insights.

Many people have contributed to make this year's event possible and successful. We would like to thank all the chair persons of the different tracks and special sessions:

- Ivica Crnkovic and Raffaella Mirandola for organizing the MOCS track,
- Dietmar Pfahl, Rick Rabiser, and Paul Grünbacher for organizing the SPPI track,
- Hans Hansson for organizing the ESE track,
- Pasi Kuvaja, Tommi Mikkonen, and Juha E. Savolainen for organizing the SPPI track,
- Onur Demirörs and Abnan Alain for organizing the SM sessions,
- Rudolf Ramler and Dietmar Winkler for organizing the EsPreSSE session; and
- Brahim Hamid, Francois Terret, and Siobhan Clarke for organizing the DANCE workshop,

Erwin Grosspietsch and Konrad Klöckner did a great job in organizing the work-in-progress session for novel ideas and contradictions in the field. Markus Kelanti did a wonderful job as a webmaster.

Special thanks also go to all who helped in organizing the event, Brigitte Klöckner from the EUROMICRO office; Mika Koivuloma, the proceedings chair; and the Board of Directors headed by Karl Erwin Grosspietsch. Last, but not least, we thank all the authors, presenters, and participants of this year's conference.

Stefan Biffl, Michel R. V. Chaudron and Markku Oivo
EUROMICRO SEAA 2011 Program Chairs

SEAA 2011 Organizing Committee

Sanja Aaramaa, *University of Oulu, Finland*
Tua Huomo, *VTT, Finland*
Markus Kelanti, *University of Oulu, Finland*
Mika Koivuluoma, *University of Oulu, Finland*
Pasi Kuvaja, *University of Oulu, Finland*
Pilar Rodriguez, *University of Oulu, Finland*
Burak Turhan, *University of Oulu, Finland*

SEAA 2011 Program Committee and Reviewers

SEAA 2011 Program Committee Co-chairs

Stefan Biffl, *Vienna University of Technology, Austria*
Michel Chaudron, *University of Leiden, the Netherlands*
Markku Oivo, *University of Oulu, Finland*

Model-Based Development, Components and Services (MOCS) Track

Eduardo Santana de Almeida, *UFBA/RiSE, Brazil*
Colin Atkinson, *Mannheim University, Germany*
Muhammad Ali Babar, *IT University of Copenhagen, Denmark*
Oliver Barais, *INRIA, France*
Franck Barbier, *University Pau, France*
Steffen Becker, *University of Paderborn, Germany*
Prenysl Brada, *University West Bohemia, Pilsen, Czech Republic*
Tomas Bures, *Charles University in Prague, Czech Republic*
Radu Calinescu, *Aston University, United Kingdom*
Jan Carlsson, *Mälardalen University, Sweden*
Ivica Crnkovic, *Chair, Mälardalen University, Sweden*
Gregor Engels, *University of Paderborn, Germany*
Mathias Fritzsche, *SAP Research, United Kingdom*
Sebastien Gerard, *CEA-LIST, France*
Holger Giese, *Hasso Plattner Institut, Postdam University, Germany*
Brahim Hamid, *IRIT, France*
Darko Huijenic, *Ericsson Nikola Tesla, Croatia*
Sylvia Ilieva, *University Sofia, Bulgaria*
Panagiotis Katsaros, *Aristotle University of Thessaloniki, Greece*
Gerald Kotonya, *University Lancaster, United Kingdom*
Christian Kreiner, *Graz University of Technology, Austria*
Kung-Kiu Lau, *Manchester University, United Kingdom*
Antonia Lopes, *University of Lisboa, Portugal*
Ignac Lovrek, *FER, Zagreb*
Moreno Marzolla, *University of Bologna, Italy*
Andreas Metzger, *Duisburg-Essen University, Germany*
Raffaella Mirandola, *Chair, Politecnico di Milano, Italy*
Oscar Pastor, *University Polytechnica de Valencia, Spain*
Dorina C. Petriu, *Carleton University, Canada*
Alfonso Pierantonio, *University of L'Aquila, Italy*
Antonino Sabetta, *SAP Research, France*
Lionel Seinturier, *University of Lille, France*
Martin Tömngren, *RTH, Stockholm, Sweden*
Anders Wall, *ABB Corporate Research, Sweden*

Software Product and Process Improvement (SPP) Track

Aybike Aurum, *University of New South Wales, Australia*
Muhammad Ali Babar, *IT University of Copenhagen, Denmark*
Hans Christian Benestad, *Simula Research Laboratory, Norway*
Thomas Birkhölzer, *University of Applied Sciences Konstanz, Germany*
Jan Bosch, *Inhuit, California, USA*
Ruth Breu, *University of Innsbruck, Austria*
Michel Chaudron, *Leiden University, the Netherlands*
Maya Daneva, *University of Twente, the Netherlands*
Frank Elberzhager, *Fraunhofer IESE, Kaiserslautern, Germany*
Xavier Franch, *University Politècnica de Catalunya, Spain*
Volker Gruhn, *University Leipzig, Germany*

Applying AOSE Concepts to Model Crosscutting Variability in Variant-Rich Processes

Tomás Martínez-Ruiz, Félix García, Mario Piattini
Alarcos Research Group, Department of Information
Technologies and Systems, Escuela Superior de
Informática, University of Castilla - La Mancha
Paseo de la Universidad, 4 13071 Ciudad Real, Spain
{tomas.martinez, felix.garcia, mario.piattini}@uclm.es

Jürgen Münch

University of Helsinki and Fraunhofer IESE
Gustaf Hällströmin katu 2b, FI-00014 Helsinki, Finland
juergen.muensch[at]cs[dot]Helsinki[dot]fi

Abstract— Software process models need to be variant-rich, in the sense that they should be systematically customizable to specific project goals and project environments. It is currently very difficult to model Variant-Rich Process (VRP) because variability mechanisms are largely missing in modern process modeling languages. Variability mechanisms from other domains, such as programming languages, might be suitable for the representation of variability and could be adapted to the modeling of software processes. Mechanisms from Software Product Line Engineering (SPLE) and concepts from Aspect-Oriented Software Engineering (AOSE) show particular promise when modeling variability. This paper presents an approach that integrates variability concepts from SPLE and AOSE in the design of a VRP approach for the systematic support of tailoring in SPLE, resulting in the vSPLEM notation. It has been used in a pilot application, which indicates that our approach based on AOSE can make process tailoring easier and more productive.

AOSE, Variant-Rich Processes, Process Variability, Process Tailoring, Process Lines, Aspect Oriented Software Development.

I. INTRODUCTION

The tailoring of software processes makes them fit for different organizations and projects [1]. It also leads to the appearance of certain needs that are similar to those found in Software Product Line Engineering (SPLE). The Variant-Rich Process (VRP) approach was developed to meet these needs. This approach proposes the inclusion of variants of process-composing elements in the processes themselves through the use of on-point variations, thus making process tailoring easier. It is based on applying assets from SPLE to processes [2], since software products and processes have commonalities [3].

However, these variations are too detailed for industries, which need to tailor processes through crosscutting variations [4], including several synchronized on-point variations. These crosscutting variations may consist of including certain characteristics or criteria, e.g. security, within a process model, without taking into account its implementation: *which* variants need to be used, or *how*. Crosscutting variations in software processes are still not well managed by the sole application of SPLE assets. This being so, Variant-Rich Process variations could be considered as concerns, and could thus be managed with Aspect-Oriented Software Engineering (AOSE)-based

variability mechanisms when they are crosscutting. The “weaving” of these variations leads to the tailored process.

Aspect-Oriented Software Engineering [5] provides the capability with which to identify and encapsulate the crosscutting concerns within aspects, which can then be more consistently managed. Literature shows that aspects have been used to build software processes [6, 7] and to manage process variability [8]. In this work we therefore propose extending the existing SPLE-based Variant-Rich Process approach with AOSE-based crosscutting variations and aspectual weaving. The vSPLEM [9, 10] notation has also been enriched with new AOSE-inspired constructors. This is thus the basis for supporting process tailoring as required in real processes [4].

This paper is organized as follows. Section II presents the state of the art. Section III describes the extension of the vSPLEM proposal with AOSE-based variability. A pilot study, and lessons learned are shown in Section IV. Section V deals with our conclusions and future work.

II. STATE OF THE ART

The behavior of a software process depends on its structure [11], and process tailoring activities are useful in making each process fit its appropriate behavior when it is instantiated. The topic of process tailoring is widely dealt with in literature, as Pedreira et al. show [12], and is supported in several ways, as the systematic review of Martínez-Ruiz et al. demonstrates [4]. Tailoring is carried out by means of changes to the elements of which the processes are composed and to their relations, principally in activities, artifacts, and roles. Variations are also executed in two ways, namely in a detailed and intensive manner in order to configure each element with its suitable value, and in a crosscutting manner in order to configure a large number of process composing elements simultaneously.

Moreover, since the emergence of the product line approach [13], most of the initiatives with which to model variability in processes have attempted to adapt it [4], as was proposed by Rombach in [2]. Some works concerning process tailoring have thus been proposed based on process lines and variation mechanisms [14], using stereotypes [15] and defining new specific notations [9, 10]. Other proposals include environments in which to represent variability and to carry out the tailoring and monitoring of the process during its execution

[16, 17]. According to [18], tailoring based on Variant-Rich Processes is used to support process institutionalization.

Some approaches deal with the application of AOSE to product lines. According to Kulesza et al. [19], aspects may be used to introduce flexibility into a system. Each aspect signifies temporal behavior, which may imply variability. Laddaga et al. [20] show aspect management techniques that may be applied to dynamic architectures, mainly product lines. In this respect, Apel et al. [21] present some problems of Feature-Oriented Programming and how they are solved by means of using AOSE. The correspondence between elements from AOSE and variability concepts in product lines is shown in [22] and [23]. González-Bauxili et al. [24] present a meta-model that can be used to combine aspects from product lines and aspects, and they define how to transform traditional models into aspect models.

According to López Herrejón and Batory [25], advice and pointcuts may modify a class or method behavior. They can also be formalized by using use case slides and algebra techniques. Colyer et al. [26] describe some of the limitations involved in applying aspects to product lines: the concerns must be orthogonal, without dependencies between them, in order to allow their independent use. Mezmit and Ostermann [27] present an analysis of how to model variability using mechanisms of aspect-oriented languages, mainly Caesar. Figueredo et al. [28] present and evaluate the suitability of AOSE in modeling product lines and compare the results with other product line approaches. The results obtained show that AOSE is more efficient.

Aspects have also been combined with business processes, as proposed by Odgers [29], because of their flexibility and dynamism. Moreover, Charfi et al. [30] present AO4BPEL, an aspect-oriented extension to BPEL which deals with support for crosscutting concerns and dynamic adaptation. In addition, the work of Sutton [8] allows us to consider Aspects in processes [31]. Quites et al. [7] propose using them to design high-level management policies in software process models. Mishali and Katz [6] propose applying aspects to monitor or enforce XP practices over Eclipse.

In a previous work, vSPLEM, a SPLE-based Variant-Rich Process language which supports the realization of punctual variations over the processes, was proposed [9]. This proposal is suitable when specific variations have to be applied to process models, but real adaptations found in literature show that processes are sometimes tailored by using *crosscutting* variations, which affect more than one element each time [4]. Some on-point variations must therefore be included and the consistency between them guaranteed. The use of only punctual variations may make this task tedious, as the process engineer must enter the process structure and seek the variation points that satisfy all the on-point variations according to a particular criterion. This therefore forces him/her to focus on how the variations are carried out and where they are executed, rather than abstracting from it and focusing on the business requirements that motivate the variation.

Since crosscutting variations are not suitably supported in vSPLEM, it has been enriched with variability mechanisms based on AOSE. The main advantage of the proposal presented

in this paper with regard to others found in literature is that it supports process tailoring based on aspect mechanisms rather than being focused solely on process reuse. It is also a generic approach, which could be used to carry out any variation (including any specific characteristics) in a software process, and in any of the process constructors.

III. ENRICHING THE VARIANT-RICH PROCESS APPROACH WITH AOSE CONCEPTS

The AOSE approach was analyzed and mapped onto the SPLE-based Variant-Rich Process approach through an analysis of the AspectJ language [32, 33] and its constructors (see references [32, 33] for further information about these constructors). It was then enhanced with the capability to handle crosscutting variations. The vSPLEM notation was also enriched with new AOSE-inspired constructors. The added or modified elements are highlighted in Fig. 1.

A. Crosscutting Variability in Variant-Rich Processes

In order to introduce aspects into process line variability, analogies may be determined between the concepts in AOSE and Variant-Rich software processes, as Tables I and II show.

Both tables show that there are similar concepts in software programming and software processes. They also show that variant rich processes lack some of those which could be used to manage crosscutting variations by using the AOSE paradigm assets. These have been then modeled as Fig. 1 presents.

B. Variation Points (Redefined)

Variation points are the places where the elements included in the crosscutting variation should be inserted. Table III describes the different types of variation points that exist in Variant-Rich Processes, based on analyzing the process elements' behavior and their variability support.

TABLE I. MAPPING BETWEEN AOSE AND PROCESS CONCEPTS

Programming Concept	Variant-Rich Process Concept
Class	Process or sub process
Methods	Work Units (activities, tasks...)
Attributes	Work Products
Constants	Resources (humans, tools...)

TABLE II. COMPARISON BETWEEN THE AOSE AND VRP CONCEPTS

AOSE Concept	New Variant-Rich Process Concept
Crosscutting concern	Crosscutting Variation
Aspect	Process Aspect (see Sect. III.E)
Join point	Variation Point (see Sect. III.B)
Pointcut	Process Pointcut (see Sect. III.C)
Advice declaration	Process Advice (see Sect. III.D)
Behavior in the advice	Variants

TABLE III. VARIATION POINTS EXISTING IN A PROCESS DEFINITION

AOSE Join Point	Variant-Rich Process Variation Point
A call to a method or constructor	Call of a work unit (activity, task) the called element (in the caller element)
Execution of method, constructor or advice	Call of a work unit (activity, task...) in the called element.
Access or update of a field	Use or creation of a work product
Access of a field	Use of a resource (human, tool)
Initialization of classes and objects	First use or delivery of work products

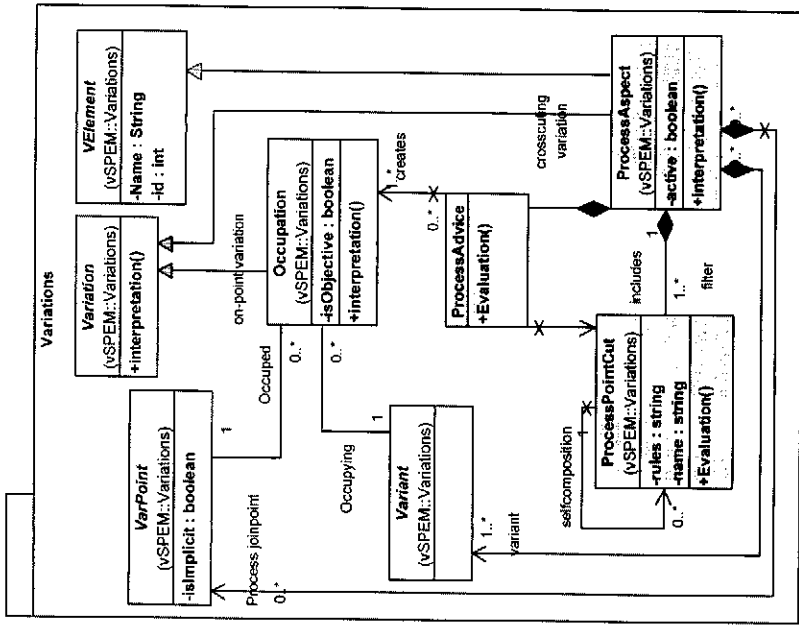


Figure 1. Elements for managing crosscutting variations

As is described above, variation points are explicitly created places into which variants contained in on-point variations can be inserted. It is necessary to differentiate between the variation points created for realizing on-point variations (based on SPLE), and all the existing and well-known variation points used in executing crosscutting variations. A new attribute (*isImplicit*) was therefore added to the *VarPoint* element which indicates whether the variation point has been created for on-point and crosscutting variations (*explicit*) or is obtained only for crosscutting ones (*implicit*).

C. Process Pointcut

Process Pointcuts determine which variation points are used to introduce the on-point variations. Determination takes place automatically once the process aspect has been *activated*. All the variation points in the process are analyzed in order to select those that are to be occupied, and, if necessary, to choose some variants with which to extract the context. Similarly to pointcuts (in AOSE), process pointcuts are defined as:

Pointcut <name> (<VariabilityElements list>) : <expressions>

The *expressions* are built by means of the designers' and logic connectors (&, || and !). They may refer to other process pointcuts. Pointcuts filter certain variation points (and sometimes variants), which are given to the process aspect to make the corresponding on-point variations.

1 Complete list of designators is in <http://alarcos.esi.uclm.es/per/martinez/vSPEM/aspectConstructors.html>

The properties of Process Pointcuts are their names and expressions. The latter is a string which filters the variation points used to carry out the crosscutting variation. Pointcuts also include a method with which to evaluate the expression and obtain the variability elements that satisfy this expression.

D. Process Advices and Variants

Process advices, therefore, focus on modifying the occupation relationships between the variation points and the variants to satisfy the crosscutting variation. This is achieved by creating certain designators (see Note 1). By using these, *process advices* are declared as:

Advice <process pointcut> (<VariabilityElements list>) {
<actions of the crosscutting variation> }

"Advice" is therefore the word used to indicate process advice; *pointcut* is the name of the process pointcut that activates the advice (or the expression combining process pointcuts by using logic connectors). The *evaluation* method creates occupation relationships by using the *variability elements*.

E. Process Aspect

Process aspects support every crosscutting variation in variant-rich software processes. They are therefore composed of process pointcuts and some process advices, and include some variants and perhaps variation points that are used to carry out the crosscutting variation. They also encapsulate and abstract the user from the aforementioned elements.

Since process aspects are used to introduce variability by carrying out variations, they are a specialization of both the *VElement* constructor (more details of *VElement* can be found in [9]). Process aspects also include the *active* attribute which shows whether the aspect is used to tailor the Variant-Rich Process, and one operation which makes the actual changes.

IV. PILOT STUDY USING CROSSCUTTING VARIATIONS

The aforementioned approach has been used to model variability in the Jaxa Process Line (more details about this process line can be found in [34]). This process line includes several variabilities (as Table IV details), but when it is tailoring, some of these are similarly treated, depending on the same criterion. The on-point variations of these points are encapsulated in one crosscutting variation. This study shows how to create a crosscutting variation for the first criterion.

This criterion implies that if Satellite 2 is developed, one task and one work product must be added in order to tailor the process. This implies one aspect, including some variants and variation points with which to realize the on-point variations.

The aspect additionally includes a process pointcut, which is also transparent from the end user's point of view. Its aim is

TABLE IV. LIST OF VARIABILITY ELEMENTS IN JAXA

Variability	Criterion
FMECA work product	Include in satellite 2
Analyze HW and SW interaction task	Include in satellite 2
Rationale for each requirement artifact	Not included in science missions
Quality source code work product	Not included in science missions
Requirements in design work product	Not included in science missions

to filter task and work product variation points in Activity 1.2.2., *Software Design*, using the following constructors. Patterns have been used to avoid listing the full names:

```

pointcut ppc1 (VPTask vpt1, VPWorkP vpw1,
VPWorkP vpw2) :
vpt1 = (execution("1.2.2.*"));
vpw1 = (use(*) && within("1.2.2.*"));

```

This pointcut obtains a task variation point within the activity and may be used by the advice. Some other variation points are also retrieved. They contain the input and output products of the task. These variation points are taken by the advice. This is written as:

```

advice ppc1 (VPTask vpt1, VPWorkP vpw1,
VPWorkP vpw2) {
vpt1.occupe (Analyze HW SW Interact.);
vpw1.occupe (FMECA);
}

```

The instructions in the process advice allow the variants (FMECA work product and the Analyze HW SW Interaction task) to be placed in the variation points obtained previously-*vpw1* and *vpt1*, respectively. Moreover, as is set out in detail in [10], the *variant2* dependency between them is converted into a relationship in the completely opposite direction. After interpreting variability, the FMECA work product and the *Analyze HW SW Interaction* task are then created as new elements in Activity 1.2.2., *Software Design*.

With the AOSE-based mechanisms, the tailoring of a process with crosscutting variations is now simplified by activating aspects rather than selecting which variants to place in which variation points, and combining them. This reduces the effort and abstracts the user when tailoring the process.

A. Lessons Learned

After analyzing the application of the vSPEM in a real Variant-Rich Process, some advantages and disadvantages of using crosscutting variations were found. The first advantage was that crosscutting variations include several on-point variations that make it unnecessary to realize these (on point) variations manually, and this thus reduces the tailoring effort. Taking the pilot application we have described above, the Variant-Rich Process initially contained five on-point variations to be evaluated in order to obtain a tailored process, which signifies a tailoring effort of 5n, where n is the number of tailored processes from the Variant-Rich process. After applying the approach proposed in this paper, these were reduced to two crosscutting variations. This signifies an effort of 2n, bringing about a reduction for half the initial effort for process tailoring. Once the AOSE-based mechanisms have been defined, they could be easily used and reused for tailoring processes. In addition, all the new elements defined over the process line are transparent from the user viewpoint, with the exception of the aspect, which is actually "activated". This signifies that the use of crosscutting mechanisms does not imply an increase in process tailoring complexity.

Moreover, when varying process composing elements, it is necessary to ensure that the variations of these elements remain consistent. The crosscutting of variations ensures that consistency is not the process engineer's responsibility, since it is configured in the process advices and process pointcuts, and

allows the user to be abstracted out from such details, which is the second advantage. In addition, as process aspects are consistent themselves, they could be built without dependences between them, as Colyer [26] proposes.

However, AOSE-based crosscutting variations have one main disadvantage: they do not offer the user the ability to decide, in detail, which variants should occupy each variation point. On the other hand, this disadvantage of crosscutting variations is the most important advantage of SPLE-based on-point variations. As a result, the combination of both types of variations leads to the creation of the most complete process tailoring paradigm.

To sum up, this pilot study shows very promising results: Developing an SPLE&AOSE-based Variant-Rich Process approach is a promising and robust initiative for supporting effective process tailoring and making it feasible for organizations to use it to tailor their own software processes in the near future. In addition, the more complex the processes are, the more on-point variations they include, and the more are encapsulated into aspects, which makes them more useful mechanisms in tailoring real and complex software processes.

V. CONCLUSIONS AND FUTURE WORK

Software processes must be tailored by means of on-point and crosscutting variations. The Variant-Rich Process approach must therefore focus on supporting both types of tailoring in order to offer organizations usable mechanisms with which to tailor their processes. Since there is no way to manage crosscutting variations through tailoring mechanisms based on product lines, this paper focuses on the transferred AOSE paradigm to fill this gap and to support process model tailoring as required by real processes.

As a result, the Variant-Rich Process approach has been enriched with new AOSE-inspired concepts such as the process aspect. These were merged with the previous SPLE-based concepts, with the intention of all of them being able to manage variability in a consistent and complementary manner.

Managing crosscutting variations in Variant-Rich Processes implies two main advantages. First, it ensures variability consistency, and second, it facilitates tailoring. As variations in real processes involve several elements, this reveals that crosscutting variability mechanisms are actually needed in order to guarantee consistency when varying all these elements. Moreover, tailoring processes from a Variant-Rich Process without consideration for crosscutting variations signifies that all on-point variations must be decided on one by one. In contrast, crosscutting variations allow abstraction, signifying that these variations can be carried out simultaneously.

Our approach has also been implemented on SPEM, resulting in the vSPEM notation. This notation has been used to model variability in a real process and later to resolve this variability by tailoring processes. The main lesson learned from the results obtained in the pilot study are that the AOSE-based Variant-Rich Process approach promises to be a powerful and robust initiative for modeling variability in software processes in alignment with tailoring requirements in current software development organizations. It also shows that

it is possible not only to use AOSE concepts to model variability, but also to employ AOSE lifecycle techniques for scoping, along with determining variability in software process models—without variability.

As future work, we shall focus on analyzing other AOSE implementations to improve our approach. We also intend to carry out experiments to verify the usability of the VSPM notation extended with AOSE, along with its applicability to real processes. This approach will also be included as a plug-in in the Eclipse framework in an effort to facilitate process tailoring. Finally, organizations need to tailor their processes before representing them, and if they are to improve, processes must be more and more capable. Process institutionalization is the only way to do this. The process tailoring techniques we have developed may therefore be considered as a basis for building an institutionalization framework based on process tailoring and standardization. As institutionalization leads towards better process evolution, fragility problems appearing in the Variant-Rich Process approach owing to the use of aspects will be mitigated. This will be achieved by controlling how the processes and their process aspects need to evolve.

ACKNOWLEDGMENTS

This work is partially supported by the Program FPU of the Spanish Ministerio de Educación, and by the PEGASO/MAGO (MICINN and FEDER, TIN2009-13718-C02-01), MEDUSAS (CDTI (MICINN), IDI-20090557), ALTAMIRA (JCCM, Fondo Social Europeo, PI2109-0106-2463) and INGENIOSO (JCCM, PEI11-0025-9533), projects. We would also like to thank our colleagues at the Japanese Aerospace Exploration Agency (JAXA) for their collaboration, and Soumhild Nanningha from Fraunhofer IESE for reviewing a first version of this paper.

REFERENCES

- [1] I.-C. Yoon, S.-Y. Min, and D.-H. Bae, "Tailoring and Verifying Software Process," in *8th APSEC* Macao, China: IEEE CS, 2001, pp. 202-209.
- [2] D. Rombach, "Integrated Software Process and Product Lines," in *ISPI*, vol. LNCS 3840, M. Li, B. Boehm, and L. Osterweil, Eds. Beijing, China: Springer, 2005, pp. 83-90.
- [3] L. Osterweil, "Software Processes Are Software Too," in *9th ICSE* Monterey, CA: IEEE Computer Press, 1987, pp. 2-13.
- [4] T. Martínez-Ruiz, J. Münch, F. García, and M. Piattini, "Requirements and Constructors for Modeling Variability in Software Processes, a Systematic Review," *sent to SQJ* 2009.
- [5] R. E. Filman, T. Elrad, S. Clarke, and M. Aksit, *Aspect-Oriented Software Development*. Boston, MA: Addison-Wesley, 2004.
- [6] O. Mishali and S. Katz, "Using Aspects to Support the Software Process: XP over Eclipse," in *AOSD 2006* Bonn, Germany: ACM, 2006.
- [7] R. Quites Reis, C. A. Lima Reis, H. Schlebbe, and D. J. Nunes, "Towards and Aspect-Oriented Approach to Improve the Reusability of Software Process Models," in *AOSD workshops* Enschede, The Netherlands, 2002.
- [8] S. M. Sutton, "Aspect-Oriented Software Development and Software Process," in *ISPI*, vol. LNCS 3840, M. Li, B. Boehm, and L. J. Osterweil, Eds.: Springer, 2005, pp. 177-191.
- [9] T. Martínez-Ruiz, F. García, and M. Piattini, "Towards a SPEM v2.0 Extension to Define Process Lines Variability Mechanisms," in *SERA*, vol. SCI 150, R. Lee, Ed. Prague: Springer Verlag, 2008, pp. 115-130.
- [10] T. Martínez-Ruiz, F. García, and M. Piattini, "Enhanced Variability Mechanisms to Manage Software Process Lines," in *EUROSPI 2009* Alcalá de Henares (Madrid): Publizon, 2009, pp. 12.13-12.23.
- [11] L. Osterweil, "Unifying Microprocess and Macroprocess Research," in *ISPI*, vol. LNCS 3840, M. Li, B. Boehm, and L. J. Osterweil, Eds.: Springer, 2005, pp. 68-74.
- [12] Ó. Pedreira, M. Piattini, M. R. Luaces, and N. Brisaboa, "A systematic review of software process tailoring," *ACM SIGSOFT Software Engineering Notes*, vol. 32, pp. 1-6, 2007.
- [13] P. Clements and L. Northrop, *Software Product Lines. Practices and Patterns*. Boston: Addison-Wesley, 2002.
- [14] F. Puhlmann, A. Schrieders, J. Weiland, and M. Weske, "Process Family Engineering: Variability Mechanisms for Process Models," PESOA Project, Potsdam, Alemania, Technical 17/2005, 2005.
- [15] A. Schneiders and M. Weske, "Activity Diagram Based Process Family Architectures for Enterprise Application Families," in *Enterprise Interoperability: New Challenges and Approaches*, vol. II, G. Doumeingts, J. P. Müller, G. Morel, and B. Vallespir, Eds. London: Springer, 2007, pp. 67-76.
- [16] P. V. Mantas and A. R. Silva, "ProPAM: Discussion for a New SPI Approach," *SQA*, vol. 11, pp. 4-17, 2009.
- [17] P. Killispenger, M. Stumpfer, G. Peters, G. Grossmann, and T. Stück, "Meta Model Based Architecture for Software Process Instantiation," in *ICSP*, vol. LNCS 5543, Y.-s. Wang, Ed. Vancouver, Canada: Springer Verlag, 2009, pp. 63-74.
- [18] T. Martínez-Ruiz, F. García, and M. Piattini, "Process Institutionalization using Software Process Lines," in *ICEIS 2009*, vol. ISAS, J. Cordeiro and J. Filipe, Eds. Milan, 2009, pp. 359-362.
- [19] U. Kulesza, V. Alves, A. Garcia, C. d. Lucena, and P. Borba, "Improving Extensibility of Object-Oriented Frameworks with Aspect-Oriented Programming," in *ICSR*, vol. LNCS 4039, M. Morisio, Ed. Torino, Italia: Springer-Verlag, 2006, pp. 231-245.
- [20] R. Laddaga, P. Robertson, and H. Shrobe, "Aspects of the real world," *OOPSLA*, 2001.
- [21] S. Apel, T. Leich, M. Rosenmüller, and G. Saake, "Combining Feature-Oriented and Aspect-Oriented Programming to Support Software Evolution," in *In AMSE'05, at ECOOP'05*, W. Cazzola, S. Chiba, G. Saake, and T. Tourwé, Eds.: Fakultät für Informatik, Universität Magdeburg, 2005, pp. 3-16.
- [22] S.-H. Heo and E. M. Choy, "Representation of Variability in Software Product Line Using Aspect-Oriented Programming," in *4th SERA*, Y.-T. Song, Ed. Washington DC, USA: IEEE CS, 2006, pp. 66-73.
- [23] M. Anastasopoulos and D. Muthig, "An Evaluation of Aspect-Oriented Programming as a Product Line Implementation Technology," in *8th ICSP*, vol. LNCS 3107 Madrid: Springer-Verlag, 2004, pp. 141-156.
- [24] B. González-Baixauli, M. A. Laguna, and J. C. Sanpau, "A Meta-Model for Requirements Variability Analysis: Application to Tool Generation and Model Composition," in *2nd ICSEFT*, 2007.
- [25] R. Lopez-Herrejon and D. Batory, "Modeling Features in Aspect-Based Product Lines with Use Case Slices: An Exploratory Case Study," in *MODELS 2006*, vol. LNCS 4364, T. Kühne, Ed. Genoa, Italy: Springer-Verlag, 2007, pp. 6-16.
- [26] A. Colyer, A. Rashid, and G. Blair, "On the Separation of Concerns in Program Families," *Lancaster Univ. COMP-001-2004*, 2004.
- [27] M. Mezini and K. Ostermann, "Variability management with feature-oriented programming and aspects," in *12th SIGSOFT Newport Beach, CA, USA: ACM*, 2004, pp. 127-136.
- [28] E. Figueiredo, N. Cacho, C. Sant'Anna, M. Monteiro, U. Kulesza, A. Garcia, S. Soares, F. Ferrari, S. Khan, F. Castor Filho, and F. Dantas, "Evolving Software Product Lines with Aspects: An Empirical Study on Design Stability," in *ICSE Leipzig, Germany: ACM*, 2008, pp. 261-270.
- [29] B. Odgers and S. Thompson, "Aspect Oriented Process Engineering," in *ECOOP Workshops*, vol. LNCS 1743, A. M. D. Moreira and S. Demeyer, Eds. Lisbon: Springer, p. 295.
- [30] A. Charfi and M. Mezini, "AO4BPPEL: An Aspect-oriented Extension to BPPEL," in *World Wide Web: Springer*, 2007, pp. 309-344.
- [31] J.-K. Ma, L. Shi, Y.-s. Wang, and H. Mei, "Process Aspect: Handling Crosscutting Concerns during Software Process Improvement," in *ICSP*, vol. LNCS 5543, Y.-s. Wang, Ed. Vancouver, Canada: Springer Verlag, 2009, pp. 124-135.
- [32] A. Colyer, A. Clement, G. Harley, and M. Webster, *Eclipse AspectJ*, 1 ed. Hagerstown: Addison-Wesley, 2005.
- [33] I. Kiselev, *Aspect-Oriented Programming with AspectJ*. Indianapolis: SAMS, 2003.
- [34] O. Arnbrust, M. Katsuhira, Y. Miyamoto, J. Münch, H. Nakao, and A. Ocampo, "Scoping Software Process Lines," *Software Process Improvement and Pract.*, vol. 14, pp. 181-197, 2009.